Adjustable Robust Optimization Reformulations of Two-Stage Worst-case Regret Minimization Problems

Mehran Poursoltani and Erick Delage

Department of Decision Sciences, HEC Montréal, Montréal, Quebec, H3T 2A7, Canada

July 10, 2020

Abstract

This paper explores the idea that two-stage worst-case regret minimization problems with either objective or right-hand side uncertainty can be reformulated as two-stage robust optimization problems and can therefore benefit from the solution schemes and theoretical knowledge that have been developed in the last decade for this class of problems. In particular, we identify conditions under which a first-stage decision can be obtained either exactly using popular adjustable robust optimization decomposition schemes, or approximately by conservatively employing affine decision rules. Furthermore, we provide both numerical and theoretical evidence that in practice the first-stage decision obtained using affine decision rules is of high quality. Initially, this is done by establishing mild conditions under which these decisions can be proven exact, which effectively extends the space of regret minimization problems known to be solvable in polynomial time. We further evaluate both the sub-optimality and computational efficiency of this tractable approximation scheme in a multi-item newsvendor problem and a production transportation problem.

1 Introduction

When employing optimization in the context of uncertainty, a well-known alternative to minimizing expected value or the worst-case scenario, a.k.a. expected value model (EVM) and robust optimization (RO) respectively, consists in minimizing the regret experienced once the decision maker finds out that another action would have achieved a better performance under the realized scenario. Historically, while the paradigm of worst-case absolute regret minimization is usually attributed to Savage (1951), it became a legitimate representation of preferences through its axiomatization in Milnor (1954) and more comprehensively in Stoye (2011). Empirical studies (e.g. in Loomes and Sugden 1982 and in Bleichrodt et al. 2010) have also supported the idea that some decision makers are “regret averse” in the sense that they are inclined to abandon alternatives that might lead to large regret once they realize what would have been the best actions in hindsight. In the operations research literature, there is recently a growing number of studies that describe regret minimization models as leading to less “conservative” decisions than those produced by robust optimization (Perakis and Roels, 2008; Aissi et al., 2009; Natarajan et al., 2014; Caldentey et al., 2017). In particular, this reduced conservatism, which is often considered as the Achilles’ heel of robust optimization, is achieved without requiring the assumption of knowing an underlying distribution. In support of this popular belief, we refer interested readers to Appendix A where it is shown that, in a simple newsvendor problem, orders made by a regret averse agent are always of larger magnitude than those proposed by robust optimization.

An important obstacle in the application of regret minimization models resides in the fact that they can give rise to serious computational challenge. In particular, while both EVM and RO formulations are

*Email addresses: mehran.poursoltani@hec.ca (Mehran Poursoltani), erick.delage@hec.ca (Erick Delage)
polynomially solvable in the case of a linear program with objective coefficient known to reside in their respective interval (a.k.a. box uncertainty), Averbakh and Lebedev (2005) demonstrated that solving the worst-case regret minimization form is strongly NP-hard. While there has been extensive efforts invested in the development of exact and approximate solution schemes, most of these focus on specific applications of single-stage mixed-integer programs (e.g. shortest path, knapsack, single-period portfolio optimization, etc.). More recently, some attention was driven towards general forms of two-stage continuous/mixed-integer linear programs but, with the exception of Bertsimas and Dunning (2019) who applied affine decision rules to a facility location problem with right-hand side uncertainty, there has been no general tractable conservative approximation scheme proposed for these models. In comparison, while two-stage robust optimization is also known to be strongly NP-hard when uncertainty appears in the constraints (see Guslitser 2002; Minoux 2009), there has been active research in the last 10 years about deriving and analyzing tractable solution schemes for some of the most general forms of the problem (see for instance Yanikoglu et al. 2018 for a recent survey). Moreover, these efforts have led to the development of software packages (e.g. ROME in Goh and Sim 2011 and JuMPeR in Dunning et al. 2017) that facilitate the implementation of these solution schemes and certainly promoted its use in applications. Among these different schemes, there is no doubt that the most popular one, which was initially proposed in Ben-Tal et al. (2004) and will be referred as the linear decision rule approach (as popularized in Kuhn et al. 2011), approximates the delayed decision with a decision rule that is affine with respect to the uncertain parameters.

Generally speaking, this paper explores both theoretically and numerically the idea that regret minimization problems can be reformulated as multi-stage robust optimization problems and can therefore benefit from the tractable solution schemes and theoretical knowledge that has been developed in the last decade for this class of problems. In particular, we make the following contribution:

- **We establish for the first time how, in a general two-stage linear program setting with either objective or right-hand side uncertainty, both worst-case absolute regret minimization and worst-case relative regret minimization problems can be reformulated as a two-stage robust linear program. We also identify weak conditions on the regret minimization problems under which a tractable conservative approximation can be obtained by employing the concept of affine decision rules. Alternatively, we state conditions under which an exact solution can be obtained using the column-and-constraint algorithm proposed in Zeng and Zhao (2013) or in Ayoub and Poss (2016).**

- **We establish mild conditions on the regret minimization problem under which the theory developed in Bertsimas and Goyal (2012) and Ardestani-Jaafari and Delage (2016) can be exploited to demonstrate that the solution obtained using affine decision rules is exact. These results effectively both extend the class of regret minimization problems for which a polynomial time solution method is known to exist and support the claim that in practice affine decision rules identify solutions of high quality.**

- **We present the results of numerical experiments that provide further evidence that the solutions obtained using affine decision rules are of high quality. In particular, we investigate both the computational efficiency and sub-optimality of such approximate first-stage decisions in multi-item newsvendor problems and production transportation problems. We also illustrate how much improvement can be achieved in terms of worst-case regret by passing from a robust solution to a regret minimizing solution.**

The rest of the paper is composed as follows. Section 2 reviews the relevant literature and highlights the relevance of our proposed reformulations. Section 3 introduces the notation of two-stage linear programming models and summarizes some relevant results from the literature on two-stage robust optimization models. Section 4 proposes a two-stage robust optimization reformulation for two-stage worst-case absolute regret minimization with right-hand side uncertainty and objective uncertainty. Section 5 presents analogous results for the case of relative regret. Section 6 identifies conditions under which the use of affine decision rules in the robust optimization reformulations identifies exactly optimal first stage decisions. Section 7 presents our numerical experiments. Finally, all proofs are deferred to Appendix F.

## 2 Review of the Literature on Regret Minimization

The computational challenges related to solving combinatorial worst-case regret minimization problems have been extensively tackled in the recent literature (see two comprehensive surveys Kouvelis and Yu (1996);
Aissi et al. (2009) and references therein). In the domain of continuous decision variables, most research has focused on the single-stage version of the problem. In particular, a small number of single stage linear regret minimization problems are known to be polynomial time solvable. As presented in Gabrel and Murat (2010) and more recently in Bertsimas and Dunning (2019), this is the case for general linear programs with right-hand side and polyhedral uncertainty since these problems can be reformulated as equivalent linear programs. Averbakh (2004) also identifies an $O(n \log(n))$ algorithm for solving the minimum regret problem in resource allocation problems with objective and interval uncertainty. This approach is improved to linear time by Conde (2005) for the continuous knapsack problem. Nevertheless, the case of a general single-stage linear program with interval objective function uncertainty is known to be strongly NP-hard (see Averbakh and Lebedev 2005) and has motivated many algorithmic developments. First, Inuiguchi and Kume (1994), Inuiguchi and Sakawa (1995), and Inuiguchi and Sakawa (1997a) proposed to tackle the worst-case regret minimization problem by replacing the box uncertainty set with the list of its extreme points, and inserting these points progressively using a constraint generation procedure. In order to speed up the identification of violated constraints, Inuiguchi and Sakawa (1996) replaces the exhaustive search with a branch and bound procedure that effectively solves a mixed integer linear programming (MILP) formulation of the regret maximization subproblem. This MILP reformulation is further improved in Mausser and Laguna (1998) by exploiting the piecewise linear structure of the problem and a fast heuristic for identifying strong cuts is proposed in Mausser and Laguna (1999a), who also ported the constraint generation scheme to relative regret problems in Mausser and Laguna (1999b). The constraint generation procedure was extended for the first time to general polyhedral uncertainty in Inuiguchi and Sakawa (1997b) yet its numerical efficiency was further improved using an outer approximation scheme in Inuiguchi et al. (1999), and a cutting hyperplanes scheme in Inuiguchi and Tanino (2001). A summary of this prior work on single-stage problems is presented in Table 7 in Appendix B.

In comparison with single-stage, the work on two-stage linear programs is rather scarce. First, in terms of application specific methods, one might consider Vairaktarakis (2000) which proposes a linear time algorithm to solve multi-item news-vendor absolute and relative regret minimization problems with interval demand uncertainty and which proposes a dynamic programming approach for the NP-hard case of scenario-based uncertainty. Yue et al. (2006) and Perakis and Roels (2008) define closed form solutions for the stochastic version of this problem with only one item, absolute regret, and distribution ambiguity, while Zhu et al. (2013) extends some of these results to the relative regret form. Zhang (2011) also studied a related two-stage uncapacitated lot sizing problem with binary first-stage decisions and interval uncertainty on demands and identified a dynamic programming method that provides optimal solutions in polynomial time.

Table 8 (in Appendix B) summarizes studies that propose general solution schemes. Specifically, Assavapokee et al. (2008b) considers two-stage worst-case absolute and relative regret minimization problems with binary first-stage decisions and continuous recourse variables and scenario-based parametric uncertainty. The proposed approach is a precursor of the column-and-constraint generation (C&C) algorithm in Zeng and Zhao (2013) as it relies on progressively introducing worst-case scenarios (found using an exhaustive search) in a master problem that optimizes both the first-stage decisions and recourse decisions for this subset of scenarios. This C&C approach is extended to box uncertainty set in Assavapokee et al. (2008a) where uncertainty only affects the right-hand side of constraints and the coefficients that are multiplied to first-stage decisions. This allows the authors to solve the regret maximization subproblem using two MILP reformulations that respectively generate feasibility and optimality cuts. This C&C is further extended to polyhedral uncertainty in Jiang et al. (2013) where the subproblem is solved approximately using coordinate ascent, and in Chen et al. (2014) who successfully identifies an exact MILP reformulation when uncertainty only affects the right-hand side of constraints.

Ng (2013) investigates problems that minimize the sum of linearly penalized perturbed constraint violations, which are special cases of two-stage linear worst-case regret minimization problem with polyhedral uncertainty. The author proposes a conservative approximation that takes the form of a two-stage robust optimization problem yet remains intractable. He employs a constraint generation scheme which involves solving a MILP at each iteration. Note that while the reformulations that we propose in Sections 4 and 5 will similarly lead to two-stage robust optimization models, our reformulations will be exact and available whether absolute or relative regret is considered. Furthermore, by using affine decision rules, our proposed conservative approximation models will be tractable in the sense that they can be reformulated as linear
programs of comparable size.

More recently, Bertsimas and Dunning (2019) used a facility location problem to illustrate how affine
decision rules can be used to conservatively approximate two-stage absolute regret minimization problems
with right-hand side uncertainty. In contrast, our proposed conservative approximation will be in general
tighter and applicable whether uncertainty lies in the objective function or in the constraints. We further
identify for the first time mild conditions under which our proposed conservative approximations and the
one used in Bertsimas and Dunning (2019) are exact.

Finally, Ning and You (2018) suggested reformulating two-stage problems with right-hand side poly-
hedral uncertainty exactly as two-stage robust optimization models yet did not extend this procedure to
relative regret or to problems with objective uncertainty as we will present. The authors also mistakenly
assume that worst-case scenarios always occur at extreme points of the polyhedral uncertainty set. This is
in turn used to formulate a MILP that generates violated constraints in a C&CG approach effectively pro-
viding an optimistic approximation to the regret minimization problem (see Appendix C for an example).
Finally, a distinguishing feature of our work will be to describe for the first time how linear decision rules can
be tractably employed to obtain conservative solutions for a large family of two-stage regret minimization
problems, and conditions under which such decision rules actually return exact solutions.

3 Modern Solution Methods for Two-stage Adjustable Robust Optimization

In this section, we introduce our notation and present a number of modern solution methods that have
appeared in recent literature concerning two-stage robust linear optimization problem. While the version
of this model with right-hand side uncertainty is known to be intractable, we survey methods that either
seek optimal solutions, conservative approximation, or lower bounds. We later present the case of objective
uncertainty for which there is a tractable reformulation.

3.1 The Case of Fixed Recourse and Right-Hand Side Uncertainty

In this section, the focus is on the following two-stage linear robust optimization model with fixed recourse
(TSLRO):

\[
(TSLRO) \quad \begin{array}{ll}
\text{maximize} & \inf_{\zeta \in \U} \ (C\zeta + c)^T x + d^T y(\zeta) + f^T \zeta \\
\text{subject to} & Ax + By(\zeta) \leq \Psi(x) + \psi, \ \forall \zeta \in \U \\
& x \in X
\end{array}
\] (1a)

where \( x \in \mathbb{R}^n_x \) is the first stage decision vector implemented immediately while \( y : \mathbb{R}^n_\zeta \rightarrow \mathbb{R}^n_y \) is a strategy
for the second stage decision vector that is implemented only once the vector of uncertain parameters
\( \zeta \in \mathbb{R}^n_\zeta \) has been revealed. Furthermore, we have that \( C \in \mathbb{R}^{n_x \times n_\zeta}, \ c \in \mathbb{R}^{n_x}, \ d \in \mathbb{R}^{n_y}, \ f \in \mathbb{R}^{n_\zeta}, \ A \in \mathbb{R}^{m \times n_x} \) and \( B \in \mathbb{R}^{m \times n_y} \), and assume that \( \Psi : \mathbb{R}^{n_x} \rightarrow \mathbb{R}^{m \times n_\zeta} \) is an affine mapping of \( x \). Note that
\( d \) and \( B \) are not affected by uncertainty which is also referred to as satisfying the fixed recourse property.
Finally, we assume that both \( X \) and \( U \) are non-empty polyhedra such that when the latter is bounded one
retrieves the more common \( \min_{\zeta \in \U} \) notation.

A special kind of TSLRO model emerges when the uncertain vector \( \zeta \) only influences the right-hand
side of constraint (1b) and gives rise to the following definition.

**Definition 1.** A TSLRO problem is considered to have “right-hand side uncertainty” when \( C = 0, \ f = 0, \) and \( \Psi(x) = \Psi \).

TSLRO problems with right-hand side uncertainty arise for instance in a number of inventory manage-

The TSLRO problem can also be equivalently reformulated in a form where the two stages of decisions
are made explicit:

\[
(TSLRO) \quad \begin{array}{ll}
\text{maximize} & \inf_{x \in X} \ h(x, \zeta)\\
\end{array}
\] (2a)
where \( h(x, \zeta) \) is defined as:

\[
\begin{align*}
\label{eq:objective_function}
    h(x, \zeta) := & \sup_y (C\zeta + c)^T x + d^T y + f^T \zeta \\
    \text{s.t.} & \quad Ax + By \leq \Psi(x)\zeta + \psi .
\end{align*}
\]

In Ben-Tal et al. (2004), the authors established that the TSLRO problem is NP-hard in general due to the so-called “adversarial problem”, i.e. \( \inf_{\zeta \in \mathcal{U}} h(x, \zeta) \), which reduces to the minimization of a piecewise linear concave function over an arbitrary polyhedron. Since this seminal work, a number of methods have been proposed to circumvent this issue. We present a subset of these methods in the rest of this section where it will be useful to refer to some of the following assumptions.

**Assumption 1.** The sets \( \mathcal{X} \) and \( \mathcal{U} \) are non-empty polyhedra of the respective form \( \mathcal{X} := \{ x \in \mathbb{R}^n | W x \leq v \} \), with \( W \in \mathbb{R}^{r \times n} \) and \( v \in \mathbb{R}^r \), and \( \mathcal{U} := \{ \zeta \in \mathbb{R}^n | P \zeta \leq q \} \), with \( P \in \mathbb{R}^{n \times n_c} \) and \( q \in \mathbb{R}^n \). Furthermore, there exists a triplet \((x, \zeta, y)\) such that \( x \in \mathcal{X}, \zeta \in \mathcal{U} \), and \( Ax + By \leq \Psi(x)\zeta + \psi \).

**Assumption 2.** The feasible set \( \mathcal{X} \) is such that it is always possible to identify a recourse action \( y \) that will satisfy all the constraints under any realization \( \zeta \in \mathcal{U} \), a property commonly referred as “relatively complete recourse”. Specifically:

\[
\mathcal{X} \subseteq \{ x \in \mathbb{R}^n | \forall \zeta \in \mathcal{U}, \exists y \in \mathbb{R}^n, Ax + By \leq \Psi(x)\zeta + \psi \}. \tag{4}
\]

**Assumption 3.** For all \( x \in \mathcal{X} \) there exists a \( \zeta \in \mathcal{U} \) such that the recourse problem \( (3) \) is bounded. In other words, this assumes that the TSLRO problem is bounded.

### 3.1.1 The Column-and-Constraint Generation Method

A so-called column-and-constraint generation (C&CG) method was proposed in Zeng and Zhao (2013) to identify an exact solution for the TSLRO problem. Specifically, in its simplest form this method can be applied when Assumptions 1, 2, and 3 are satisfied together with the following assumption.

**Assumption 4.** For all feasible first stage decisions, there is a lower bound on the worst-case profit achievable, i.e. for all \( x \in \mathcal{X} \), \( \inf_{\zeta \in \mathcal{U}} h(x, \zeta) > -\infty \).

In particular, the latter assumption is straightforwardly met when the uncertainty set \( \mathcal{U} \) is bounded. The C&CG method then exploits the fact that \( h(x, \zeta) \) is convex with respect to \( \zeta \) to reformulate problem \( (2) \) equivalently as :

\[
\text{maximize}_{x \in \mathcal{X}} \quad \min_{\zeta \in \mathcal{U}_s} h(x, \zeta),
\]

where \( \mathcal{U}_s = \{ \zeta_1, \zeta_2, ..., \zeta_K \} \) is the set of vertices of \( \mathcal{U} \), i.e. \( \mathcal{U} = \text{ConvexHull}(\mathcal{U}_s) \) when \( \mathcal{U} \) is bounded. This allows one to decompose the TSLRO problem as a restricted master problem:

\[
\begin{align*}
\text{maximize}_{x, \{ y_k \}_{k=1}^K} \quad & \min_{\zeta_k \in \mathcal{U}_k} c(\zeta_k)^T x + d^T y_k + f^T \zeta_k \tag{5a} \\
\text{subject to} \quad & Ax + By_k \leq \Psi(x)\zeta_k + \psi, \forall k \in \mathcal{K}' \tag{5b} \\
& x \in \mathcal{X}, \tag{5c}
\end{align*}
\]

where \( \mathcal{K}' \subseteq \{ 1, 2, ..., K \} \) and each \( y_k \in \mathbb{R}^{n_y} \), which provides an upper bound for the optimal value of the TSLRO problem. This bound can be further tightened by introducing additional vertices in \( \mathcal{K}' \). Given any \( x \in \mathcal{X} \) that is optimal with respect to problem \( (5) \), one can identify an additional worst-case vertex by solving the NP-hard adversarial problem \( \min_{\zeta \in \mathcal{U}_s} h(x, \zeta) \). Recently, it has become common practice (see problem (15)-(20) in Zeng and Zhao (2013)) to reformulate this problem as a mixed-integer linear program (MILP). We refer interested readers to Appendix E for a description of this MILP.
3.1.2 Conservative Approximation using Linear Decision Rules

A common approach (initially proposed in Ben-Tal et al. 2004) for formulating a tractable approximation of the TSLRO problem consists in restricting $y(\cdot)$ to take the form of an affine policy $y(\zeta) := Y\zeta + y$, where $Y \in \mathbb{R}^{n_y \times n_{\zeta}}$ and $y \in \mathbb{R}^{n_y}$. This gives rise to what is commonly referred as the affinely adjustable robust counterpart (AARC) model:

$$\begin{align*}
\text{(AARC)} \quad \max_{x \in \mathcal{X}, y, Y} \quad & \inf_{\zeta \in \mathcal{U}} \quad (C\zeta + c)^T x + d^T (Y\zeta + y) + f^T \zeta \\
\text{subject to} \quad & Ax + B(Y\zeta + y) \leq \Psi(x)\zeta + \psi, \quad \forall \zeta \in \mathcal{U}.
\end{align*}$$

It is said that the AARC problem conservatively approximates the TSLRO problem since it identifies a solution pair $(\hat{x}, \hat{y}(\cdot))$ that is necessarily feasible according to the TSLRO model and since its optimal value provides a lower bound on the optimal value of the TSLRO problem.

A linear programming reformulation of problem (6) can be obtained by exploiting Assumption 1, which ensures that $\mathcal{U}$ is non-empty, together with the principles of duality theory. Indeed, this gives rise to problem (6)'s so called equivalent robust counterpart:

$$\begin{align*}
\max_{x \in \mathcal{X}, y, Y, \Lambda, \lambda} \quad & c^T x + d^T y - q^T \lambda \\
\text{subject to} \quad & C^T x + Y^T d + f + P^T \lambda = 0 \\
& Ax + B y - \psi + \Lambda q \leq 0 \\
& \Psi(x) - BY + \Lambda P = 0 \\
& \Lambda \geq 0, \quad \lambda \geq 0,
\end{align*}$$

where $\lambda \in \mathbb{R}^s$ and $\Lambda \in \mathbb{R}^{m \times s}$ are the dual variables that arise when applying duality to the objective function (6a) and each constraint of (6b), respectively.

In the last decade, a number of theoretical and empirical arguments have reinforced a prevailing belief that linear decision rules provide high quality solutions to TSLRO problems. One might for instance refer to Bertsimas et al. (2010b) and Ardestani-Jaafari and Delage (2016) for conditions under which this approach is exact.

3.1.3 Other Solution Schemes

There exists a rich pool of additional methods that have been proposed to solve TSLRO problems of the form presented in problem (1). While we encourage the reader to refer to Delage and Iancu (2015) and Yanikoglu et al. (2018) for a more exhaustive description, we summarize below the main categories of approach.

In terms of exact methods, it is worth mentioning the work of Ayoub and Poss (2016), which provides a second column-and-constraint generation algorithm for deriving the exact solutions of TSLRO problems where $C = 0$ and $d = 0$. This algorithm is particularly useful for problems where Assumption 2 is violated.

In terms of approximation methods, Kuhn et al. (2011) shows how linear decision rules can also be applied on a dual maximization problem associated to the TSLRO to obtain lower bounds on its optimal value. Alternatively, one can also obtain lower bounds by replacing $\mathcal{U}$ with a finite subset of carefully selected scenarios (see Hadjiyiannis et al. 2011). Regarding conservative approximations, Chen et al. (2008) and Chen and Zhang (2009) explain how to employ piecewise linear (a.k.a. segregated) decision rules, while Ben-Tal et al. (2009) and Bertsimas et al. (2011) investigate the use of quadratic and polynomial decision rules respectively. To improve the quality of solutions obtained using structured decision rules, Zhen et al. (2018) proposes to eliminate some adjustable variables while Ardestani-Jaafari and Delage (2017) recommends reformulating an equivalent “complete recourse” problems.

Interestingly, it was recently observed in Bertsimas and de Ruiter (2016) that any TSLRO problem could be equivalently reformulated as a “dualized” TSLRO. The authors show empirically that this can improve numerical efficiency when using affine decision rules. This also allows them to obtain tighter lower bounds on TSLRO by exploiting the idea of Hadjiyiannis et al. (2011) on both versions of the TSLRO. One might also suspect that methods such as C&CG could perform differently whether they are applied on the original TSLRO or its dualized form.
Finally, an important recent methodological development consists in deriving exact copositive programming reformulations for the TSLRO problem (see Xu and Burer 2018 and Hanasusanto and Kuhn 2018). While copositive programming is known to be NP-hard in general, there are known hierarchies of tractable approximation models for these mathematical programs that will eventually identify an exactly optimal solution.

3.2 The Case of Objective Function Uncertainty

An alternative class of two-stage robust linear optimization problems makes the assumption that the uncertainty is limited to the objective function. This is summarized in the following formulation:

\[
\begin{align*}
\text{maximize} & \quad x \in \mathcal{X}, y(\zeta) \quad \inf_{\zeta \in \mathcal{U}} c^T x + d^T(\zeta) y(\zeta) \\
\text{subject to} & \quad A x + B y(\zeta) \leq \psi, \forall \zeta \in \mathcal{U},
\end{align*}
\]

where \( d : \mathbb{R}^{n\zeta} \to \mathbb{R}^{n_y} \) is assumed to be an affine mapping of \( \zeta \), i.e. that we can characterize it in the form \( d(\zeta) := D\zeta + d \), for some \( D \in \mathbb{R}^{n_y \times n\zeta} \) and \( d \in \mathbb{R}^{n_y} \).

**Remark 1.** Note that problem (8) can also accommodate situations where \( c \) is uncertain simply by lifting the space of second stage decisions. Namely,

\[
\begin{align*}
\text{maximize} & \quad x \in \mathcal{X}, y(\zeta) \quad \inf_{\zeta \in \mathcal{U}} c(\zeta)^T x + d^T(\zeta) y(\zeta) \\
\text{subject to} & \quad A x + B y(\zeta) \leq \psi, \forall \zeta \in \mathcal{U},
\end{align*}
\]

where \( y_x : \mathbb{R}^{n\zeta} \to \mathbb{R}^{n_x} \) and \( y_y : \mathbb{R}^{n\zeta} \to \mathbb{R}^{n_y} \). In this work, we adopt the more concise definition to simplify exposition.

As for the case of TSLRO, the model can be reformulated in a format that emphasizes the dynamics:

\[
\begin{align*}
\text{maximize} & \quad x \in \mathcal{X}, y, \lambda \quad \inf_{\zeta \in \mathcal{U}} c^T x + d^T(\zeta) y(\zeta) \\
\text{subject to} & \quad A x + B y(\zeta) \leq \psi, \forall \zeta \in \mathcal{U},
\end{align*}
\]

where \( \lambda \in \mathbb{R}^s \).

As for the case of TSLRO, the model can be reformulated in a format that emphasizes the dynamics:

\[
\begin{align*}
\text{maximize} & \quad x \in \mathcal{X}, y \quad \inf_{\zeta \in \mathcal{U}} h(x, \zeta),
\end{align*}
\]

where the recourse problem is defined as:

\[
\begin{align*}
h(x, \zeta) := & \quad \sup_y c^T x + d^T(\zeta) y \\
s.t. & \quad A x + B y \leq \psi \quad (10a)
\end{align*}
\]

From a computational perspective, it is interesting to consider the case where Assumptions 1, 2 and 3 are applicable. In particular, Assumption 2, which was referred as relatively complete recourse, simply reduces to the fact that \( \mathcal{X} \subseteq \{ x \in \mathbb{R}^{n_x} | \exists y \in \mathbb{R}^{n_y}, A x + B y \leq \psi \} \). Under these conditions, problem (8) becomes more appealing than the TSLRO problem in (1) as one can easily verify that it can be reformulated as an equivalent linear program.

**Lemma 1.** Given that Assumptions 1, 2 and 3 are satisfied, problem (8) can be reformulated as the following equivalent linear program:

\[
\begin{align*}
\text{maximize} & \quad x \in \mathcal{X}, y, \lambda \quad c^T x + d^T y - q^T \lambda \\
\text{subject to} & \quad A x + B y \leq \psi \quad (11a) \\
& \quad P^T \lambda + D^T y = 0 \quad (11b) \\
& \quad \lambda \geq 0, \quad (11c)
\end{align*}
\]

where \( \lambda \in \mathbb{R}^s \).


4 TSLRO Reformulations for Worst-case Absolute Regret Minimization Problems

As defined in Savage (1951), the worst-case absolute regret criterion aims at evaluating the performance of a decision \( x \) with respect to the so-called “worst-case regret” that might be experienced in hindsight when comparing \( x \) to the best decision that could have been made. Mathematically speaking, given a profit function \( h(x, \zeta) \), which depends on both the decision and the realization of some uncertain vector of parameters \( \zeta \), one measures the regret experienced once \( \zeta \) is revealed as the difference between the best profit achievable and the profit \( h(x, \zeta) \) achieved by the decision \( x \) that was implemented. The worst-case absolute regret minimization (WCARM) problem thus takes the form:

\[
\text{(WCARM)} \quad \min_{x \in X} \sup_{\zeta \in \mathcal{U}} \left\{ \sup_{x' \in X} h(x', \zeta) - h(x, \zeta) \right\},
\]

which is well defined when one makes the assumption that the best profit achievable in hindsight never reaches infinity under any circumstances when implementing such an \( x \).

**Assumption 5.** The best profit achievable is bounded, i.e., \( \sup_{\zeta \in \mathcal{U}, x \in X} h(x, \zeta) < \infty \).

Assumption 5 is a natural condition to impose on the WCARM problem and implies Assumption 3. When Assumption 5 is not known to be satisfied, we will interpret the WCARM model as:

\[
\min_{x \in X} \sup_{\zeta \in \mathcal{U}} \left\{ \sup_{x' \in X} \inf_{y' \in \mathcal{Y}(x', \zeta)} c^T(x' - x) + d^T(y' - y) \right\},
\]

where \( \mathcal{Y}(x, \zeta) \) is the set of feasible second stage decisions given that \( x \) and \( \zeta \) have realized, and interpret the fact that WCARM is unbounded as indicating that the optimal worst-case absolute regret is zero since there exists an \( x \in X \) such that for all \( \zeta \in \mathcal{U} \) there is a way of reaching an arbitrarily large profit.\(^1\) There is therefore no absolute regret under any circumstances when implementing such an \( x \).

While we encourage interested readers to read an extensive review of the recent work regarding this problem formulation in Aissi et al. (2009), in what follows we demonstrate how the WCARM problem can be reformulated as a TSLRO problem when the profit function \( h(x, \zeta) \) captures the profit of a second-stage linear decision model with either right-hand side or objective uncertainty.

4.1 The Case of Right-Hand Side Uncertainty

We consider the case where \( h(x, \zeta) \) takes the form presented in problem (3) and where uncertainty is limited to the right-hand side as defined in Definition 1.

**Proposition 1.** Given that Assumption 1 is satisfied, the WCARM problem with right-hand side uncertainty is equivalent to the following TSLRO problem:

\[
\begin{align*}
\text{(3a)} & \quad \max_{x \in X, y'(\cdot)} \inf_{\zeta' \in \mathcal{U}'} c^T x + d^T y'(\zeta') + f^T \zeta' \\
\text{(3b)} & \quad \text{subject to } A x + B y'(\zeta') \leq \Psi \zeta' + \psi, \quad \forall \zeta' \in \mathcal{U}',
\end{align*}
\]

where \( \zeta' \in \mathbb{R}^{n_c+n_r+n_s}, \ y' : \mathbb{R}^{n_c+n_r+n_s} \to \mathbb{R}^{n_s}, \ f' = [0^T - c^T - d^T]^T, \) and \( \Psi := \begin{bmatrix} \Psi & 0 & 0 \end{bmatrix} \), while \( \mathcal{U}' \) is defined as the new uncertainty set:

\[
\mathcal{U}' := \{ \zeta' \in \mathbb{R}^{n_c+n_r+n_s} | P' \zeta' \leq q' \}
\]

with

\[
P' = \begin{bmatrix} P & 0 & 0 \\ 0 & W & 0 \\ -\Psi & A & B \end{bmatrix}, \quad \text{and} \quad q' := \begin{bmatrix} q \\ v \\ \psi \end{bmatrix}.
\]

Furthermore, this TSLRO reformulation naturally satisfies Assumption 1, but also satisfies Assumptions 2 and 3 if the WCARM problem satisfies Assumption 2 and Assumptions 2 and 3 respectively, and satisfies Assumption 4 if the WCARM problem satisfies Assumptions 4 and 5.
Proposition 1 states that the WCARM model with right-hand side uncertainty can be reformulated as a TSLRO problem. This is interesting because it implies that it can benefit from the exact solution methods and conservative approximations discussed in Sections 3.1.1, 3.1.2, and 3.1.3. As an example, we provide below how affine decision rules can be applied to this reformulation.

**Corollary 1.** Given that Assumption 1 is satisfied, the WCARM problem with right-hand side uncertainty is conservatively approximated by

\[
\begin{align*}
\text{minimize} & \quad -c^T x - d^T y + q^T \lambda' \\
\text{subject to} & \quad Y'^T d + f' + P'^T \lambda' = 0 \\
& \quad A x + B y - \psi + \Lambda' q' \leq 0 \\
& \quad \Psi' - B Y' + \Lambda' P' = 0 \\
& \quad \Lambda' \geq 0, \lambda' \geq 0,
\end{align*}
\]  

where \(Y' \in \mathbb{R}^{n_y \times n_z + n_x + n_y}, \Lambda' \in \mathbb{R}^{m \times s + r + m},\) and \(\lambda' \in \mathbb{R}^{s + r + m}.

It is worth noting that to obtain the reformulation presented in Corollary 1, one needs to employ decision rules of the form \(y'(\zeta') := Y' \zeta' + y = Y_1 \zeta + Y_2 x' + Y_3 y' + y,\) for some \(Y_1 \in \mathbb{R}^{n_y \times n_z}, \ Y_2 \in \mathbb{R}^{n_y \times n_x},\) and \(Y_3 \in \mathbb{R}^{n_y \times n_y},\) and where \((x', y')\) captures the best pair of actions one would have implemented if he had a-priori information about \(\zeta.\) Furthermore, one can easily show that the conservative approximation presented in (15) is at least as tight as the conservative approximation proposed in Bertsimas and Dunning (2019) given that the latter employs affine decision rules of the form \(y'(\zeta') := Y_1 \zeta + y.\) Appendix D further presents an example of two-item newsvendor problem where the bound obtained with problem (15) is strictly tighter.

If one is more interested in applying an exact method for solving WCARM, then as long as the WCARM problem satisfies Assumptions 1, 2, 3, 4, and 5, based on Proposition 1 one can straightforwardly apply the column-and-constraint generation algorithm proposed in Section 3.1.1 to the TRSLO problem (13).

### 4.2 The Case of Objective Uncertainty

We consider the case where \(h(x, \zeta)\) takes the form presented in problem (10).

**Proposition 2.** Given that Assumptions 1 and 2 are satisfied, the WCARM problem with objective uncertainty is equivalent to the following TSLRO problem:

\[
\begin{align*}
\text{maximize} & \quad \inf_{\zeta' \in \mathcal{U}'} (C' \zeta' + c)^T x + d'^T y'(\zeta') + f'^T \zeta' \\
\text{subject to} & \quad A' x + B' y'(\zeta') \leq \Psi' \zeta' + \psi' \\
& \quad x \in \mathcal{X},
\end{align*}
\]  

where \(y' : \mathbb{R}^{n_x + m} \to \mathbb{R}^{m + r},\) while \(\mathcal{U}'\) is defined as the new uncertainty set:

\[
\mathcal{U}' := \{ \zeta' \in \mathbb{R}^{n_x + m} | P' \zeta' \leq q' \}
\]

with

\[
P' = \begin{bmatrix} P & 0 \\ -D & B'^T \\ D & -B'^T \end{bmatrix}, \quad \text{and} \quad q' := \begin{bmatrix} q \\ d \\ -d \end{bmatrix},
\]
and where the matrices
\[
C' := \begin{bmatrix} 0 & -A^T \end{bmatrix}, \quad d' := \begin{bmatrix} -\psi \\ -v \end{bmatrix}, \quad f' := \begin{bmatrix} 0 \\ \psi \end{bmatrix},
\]
\[
A' := \begin{bmatrix} 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ \end{bmatrix}, \quad B' := \begin{bmatrix} A^T & W^T \\ -A^T & -W^T \\ B^T & 0 \\ -B^T & 0 \\ -I & 0 \\ 0 & -I \end{bmatrix}, \quad \Psi' := \begin{bmatrix} 0 & 0 \\ 0 & 0 \\ D & 0 \\ 0 & -D \\ 0 & 0 \\ 0 & 0 \end{bmatrix}, \quad \text{and} \ \psi' := \begin{bmatrix} c \\ -c \\ -d \\ -d \\ 0 \\ 0 \end{bmatrix}
\]
are considered. Furthermore, the TSLRO reformulation (16) satisfies Assumptions 1, 2, and 3 when the WCARM also satisfies Assumptions 3 and 5, while the WCARM needs to additionally satisfy Assumption 4 for the TSLRO reformulation to satisfy Assumption 4.

Once again, Proposition 2 states that the WCARM model with objective uncertainty can be reformulated as a TSLRO problem and can therefore benefit from solution methods developed for adjustable robust optimization problems. In particular, a conservative approximation can be obtained using affine decision rules, which reduces to the linear program (7) when Assumptions 1, 2, 3, and 5 are satisfied by the WCARM. In order to implement the column-and-constraint generation algorithm described in section 3.1.1, one needs to additionally verify that the WCARM satisfies Assumption 4.

### 5 TSLRO Reformulations for Worst-case Relative Regret Minimization Problems

An alternative form of regret minimization problem considers regret in its relative, rather than absolute, form. This approach is also equivalently measured according to a so-called "competitive ratio", which is a popular measure in the field of online optimization (Borodin and El-Yaniv, 2005). As defined in Kouvelis and Yu (1996), the worst-case relative regret criterion aims at evaluating the performance of a decision \( x \) with respect to the worst-case regret that might be experienced in hindsight relatively to the best decision that could have been made. Mathematically speaking, given a non-negative profit function \( h(x, \zeta) \), which depends on both the decision and the realization of some uncertain vector of parameters \( \zeta \), one measures the relative regret experienced once \( \zeta \) is revealed as the ratio of the difference between the best profit achievable \( \sup_{x' \in X} h(x', \zeta) \) and the profit \( h(x, \zeta) \) achieved by the decision \( x \) that was implemented, over the best profit achievable. When Assumption 5 is satisfied, the worst-case relative regret minimization (WCRRM) problem thus takes the form:

\[
(WCRRM) \quad \text{minimize} \sup_{x \in X} \sup_{\zeta \in \mathcal{U}} \left\{ \frac{\sup_{x' \in X} h(x', \zeta) - h(x, \zeta)}{\sup_{x' \in X} h(x', \zeta)} \right\}, \quad (18)
\]

where it is understood that the relative regret is null if \( \sup_{x' \in X} h(x', \zeta) = h(x, \zeta) = 0 \). Mathematically speaking, we might be more accurate by defining the WCRRM problem as:

\[
\text{minimize} \sup_{x \in X} \sup_{\zeta \in \mathcal{U}} \lim_{\epsilon \to 0^+} \left\{ \frac{\sup_{x' \in X} h(x', \zeta) - h(x, \zeta)}{\epsilon + \sup_{x' \in X} h(x', \zeta)} \right\}.
\]

Besides Assumption 5, the following two assumptions will be useful in deriving TSLRO reformulations for WCRRM problems.

**Assumption 6.** The profit function \( h(x, \zeta) \geq 0 \) for all \( x \in X \) and all \( \zeta \in \mathcal{U} \). This implies that the WCRRM problem satisfies Assumption 2 and, with Assumption 5, that the optimal value of problem (18) lies in the closed interval \([0, 1]\).

**Assumption 7.** It is possible to achieve a strictly positive worst-case profit, namely

\[
\exists x \in X, \forall \zeta \in \mathcal{U}, h(x, \zeta) > 0.
\]
Together with Assumption 5, this implies that the optimal value of problem (18) lies in the open interval $[0, 1]$.

While Assumptions 5 and 6 simply formalize a hypothesis that needs to be made for the WCRRM problem to be meaningful, we argue that Assumption 7 is made without loss of generality since if it is not the case, then the WCRRM becomes trivial. Indeed, one can then simply consider any $x \in \mathcal{X}$ as an optimal solution to the WCRRM since it achieves the best possible worst-case relative regret, i.e. either 0% or 100%.

In what follows we demonstrate how the WCRRM problem can be reformulated as a TSLRO problem when the profit function $h(x, \zeta)$ captures the profit of a second-stage linear decision model with either right-hand side or objective uncertainty. Note that for completeness Appendix G presents similar TSLRO reformulations for the case where the two-stage problem is a cost minimization problem, i.e. that $h(x, \zeta)$ is non-positive.

### 5.1 The Case of Right-Hand Side Uncertainty

We consider the case where $h(x, \zeta)$ takes the form presented in problem (3) and where uncertainty is limited to the right-hand side as defined in Definition 1.

**Proposition 3.** Given that Assumptions 1, 5, and 6 are satisfied, the WCRRM problem with right-hand side uncertainty is equivalent to the following TSLRO problem:

\[
\begin{align*}
\text{maximize} & \quad \inf_{\zeta' \in \mathcal{U}'} c^T x' \\
\text{subject to} & \quad A' x' + B' y'(\zeta') \leq \Psi'(x') \zeta' + \psi', \forall \zeta' \in \mathcal{U}',
\end{align*}
\]

where $x' \in \mathbb{R}^{n_x+1}$, $\zeta' \in \mathbb{R}^{n_c+n_x+n_y}$, $y' : \mathbb{R}^{n_c+n_x+n_y} \to \mathbb{R}^{n_y}$, $c' = [-1 \ 0^T]^T$, while $\mathcal{X}' := \{x | x^T T \in \mathbb{R}^{n_x+1} \land x \in \mathcal{X}, t \in [0, 1]\}$, $\mathcal{U}'$ is defined as in equation (14) and

\[
A' = \begin{bmatrix} 0 & -c^T \\ 0 & A \end{bmatrix}, \quad B' = \begin{bmatrix} -d^T \\ B \end{bmatrix}, \quad \Psi'(x') = \begin{bmatrix} 0^T & -c^T & -d^T \\ 0 & 0 & 0 \end{bmatrix}, \quad x', \psi' := \begin{bmatrix} 0 \\ \psi \end{bmatrix}.
\]

In particular, a solution for the WCRRM takes the form of $x^* := x'^*_{n_x+1}$ and achieves a worst-case relative regret of $x^*_1$. Furthermore, this TSLRO reformulation necessarily satisfies Assumption 1 while it only satisfies Assumption 2 if all $x \in \mathcal{X}$ achieve a worst-case regret of zero.

Proposition 3 motivates the application of solution methods developed for adjustable robust optimization problems to WCRRM problems. It is clear for instance that a conservative approximation that takes the form of the linear program (7) can readily be obtained by using affine decision rules. Exact methods however must be designed in a way that can handle TSLRO problems that do not satisfy relatively complete recourse. In particular, in our numerical experiments we will make use of the method proposed in Ayoub and Poss (2016).

### 5.2 The Case of Objective Uncertainty

We consider the case where $h(x, \zeta)$ takes the form presented in problem (10).

**Proposition 4.** Given that Assumptions 1, 5, 6, and 7 are satisfied, the WCRRM problem with objective uncertainty is equivalent to the following TSLRO problem:

\[
\begin{align*}
\text{maximize} & \quad \inf_{\zeta' \in \mathcal{U}'} c^T x' \\
\text{subject to} & \quad A' x' + B' y'(\zeta') \leq \Psi'(x') \zeta' + \psi' \\
& \quad x' \in \mathcal{X}',
\end{align*}
\]
where \( x' \in \mathbb{R}^{n_+}, \ y' : \mathbb{R}^n \to \mathbb{R}^{m_+} \), while \( X' := \{ |u^T| \in \mathbb{R}^{n_+} \mid Wz \leq u, u \geq 1 \} \), \( U' \) is defined as in equation (17). Furthermore, we have that \( c' := [-1 \ 0]^T \), while

\[
A' := \begin{bmatrix}
0 & -c^T \\
0 & 0 \\
0 & 0 \\
0 & 0 \\
0 & 0 \\
0 & 0
\end{bmatrix}, \quad B' := \begin{bmatrix}
\psi^T & v^T \\
A^T & W^T \\
0 & 0 \\
0 & 0 \\
0 & 0 \\
0 & 0
\end{bmatrix}, \quad \Psi'(x') := \begin{bmatrix}
0^T \\
\psi^T x_1' - x_2^T A^T \\
0 \\
0 \\
0 \\
0
\end{bmatrix}, \quad \text{and} \quad \psi' := \begin{bmatrix}
0 \\
c \\
-c \\
d \\
-d \\
0
\end{bmatrix}.
\]

In particular, a solution for the WCRRM takes the form of \( x^* := x_{2,n+1}/x_1^* \) and achieves a worst-case relative regret of \( 1 - 1/x_1^* \). Finally, this TSLRO reformulation necessarily satisfies Assumption 1 while it only satisfies Assumption 2 if all \( x \in X \) achieve a worst-case regret of zero.

This final proposition reformulating WCRRM problems with objective uncertainty as TSLRO problems motivates once more the application of solution methods developed for adjustable robust optimization to this under-explored class of problems. In particular, a tractable conservative approximation can directly be obtained by using affine decision rules while to obtain an exact solution, a method such as proposed in Ayoub and Poss (2016) needs to be employed.

6 Optimality of Affine Decision Rules

In this section, we derive conditions under which one can establish that affine decision rules are optimal in the TSLRO reformulation of WCARM and WCRRM problems. These results will draw their arguments from similar results that have been established for two-stage robust optimization. In fact, perhaps the most famous of those result is attributed to Bertsimas and Goyal (2012) for the case where the uncertainty set takes the form of a simplex set.

**Definition 2.** An uncertainty set \( \mathcal{U} \) is called a “simplex set” if it is the convex hull of \( n_+ + 1 \) affinely independent points in \( \mathbb{R}^{n_c} \).

One can in fact extend the known optimality of affine decisions to special classes of WCARM and WCRRM problems.

**Proposition 5.** If \( h(x, \zeta) \) satisfies \( \max_{x \in X} h(x, \zeta) = \gamma^T \zeta + \bar{\gamma} \) for some \( \gamma \in \mathbb{R}^{n_c} \) and \( \bar{\gamma} \in \mathbb{R} \) and \( \mathcal{U} \) is a simplex set, then affine decision rules are optimal in the TSLRO reformulation of the WCARM (under Assumption 1) and WCRRM (under Assumptions 1, 5, and 6) problems with right-hand side uncertainty, i.e. problem (13) and (19) respectively.

Note that the condition that \( \max_{x \in X} h(x, \zeta) = \gamma^T \zeta + \bar{\gamma} \) is satisfied in a number of classical inventory models. For instance, this condition is satisfied for the following multi-item newsvendor problem (see Ardestani-Jaafari and Delage 2016):

\[
\begin{align*}
\text{maximize} \quad & \inf_{\zeta \in \mathcal{U}} \sum_{i=1}^{n_y} (p_i - c_i)x_i + \min_{\zeta_i} \left( -b_i(\zeta_i - x_i), (s_i - p_i)(x_i - \zeta_i) \right), \\
\text{subject to} \quad & y_i \leq (p_i - c_i)x_i + (s_i - p_i)(x_i - \zeta_i), \quad \forall i = 1, \ldots, n_y, \\
& y_i \leq (p_i - c_i)x_i - b_i(\zeta_i - x_i), \quad \forall i = 1, \ldots, n_y.
\end{align*}
\]
It is usually assumed that \( s_i \leq c_i \leq p_i \), namely that the salvage price is smaller than the ordering cost, which is itself smaller than retail price, so that if the demand vector \( \zeta \) is known then the optimal order would simply be \( x_i^* = \zeta_i 1 \{ p_i - c_i + b_i \geq 0 \} \). Hence, we have that:

\[
\max_{x \geq 0} h(x, \zeta) = \sum_{i=1}^{n_y} (-b_i + (p_i - c_i + b_i) 1 \{ p_i - c_i + b_i \geq 0 \}) \zeta_i .
\]

Similarly, in a classical lot-sizing problem with backlog described as:

\[
\begin{align*}
\text{maximize} & \quad \inf_{\zeta \in \mathcal{U}} \sum_{t=1}^{T} \left( -c_t x_t - \min \left( h_t \left( \sum_{t'=1}^{T} x_{t'}, \zeta_t - \zeta_t \right), b_t \left( \sum_{t'=1}^{T} \zeta_t - x_t \right) \right) \right), \\
\end{align*}
\]

where \( x_t \) is the number of units ordered for time \( t \), \( \zeta_t \) is the demand for time \( t \), while \( c_t \) is the ordering cost, \( h_t \) the holding cost, and \( b_t \) the shortage cost. One can exploit the well-known facility location reformulation (see for instance Pochet and Wolsey 1988) to simplify the full information problem:

\[
\begin{align*}
\max_{x \in \mathcal{X}} h(x, \zeta) &= \max_{X: \sum_{t=1}^{T+1} x_t \zeta_t = \zeta_t, \forall \zeta_t} - \left( \sum_{t=1}^{T} \sum_{t'=1}^{T} c_t x_{t'} + \sum_{t=1}^{T} \sum_{t'=1}^{T} h_t x_{t'} \right) \\
&= - \sum_{t=1}^{T} \zeta_t \left( \max_{x: \sum_{t'=1}^{T+1} x_t \zeta_t = \zeta_t} \sum_{t'=1}^{T+1} c_t x_{t'} + \sum_{t'=1}^{T+1} h_t x_{t'} \right),
\end{align*}
\]

where \( X_{t,t'} \) captures the number of units produced at time \( t \) to satisfy the demand at time \( t' \). We see once again that the optimal value is linear with respect to \( \zeta \).

Proposition 5 also has an analog in the context of a two-stage model with objective uncertainty.

**Proposition 6.** If \( Z := \{ (x, y) \in \mathbb{R}_{+}^{n_x} \times \mathbb{R}_{+}^{n_y} | x \in \mathcal{X}, Ax + By \leq \psi \} \) is a simplex set, then affine decision rules are optimal in the TSLRO reformulation of the WCARM, when Assumptions 1, 2, 3, and 5 hold, and WCRRM problems, when Assumptions 1, 5, 6, and 7 hold, with objective uncertainty, i.e. problem (16) and (20) respectively.

Interestingly, Proposition 6 provides a polynomial time reformulation for the WCARM and WCRRM versions of resource allocation problems.

**Corollary 2.** The linear program obtained by employing affine decision rules on the TSLRO reformulation of the WCARM problem

\[
\begin{align*}
\min_{x \in \mathcal{X}} \sup_{\zeta \in \mathcal{U}} (\max_{x' \in \mathcal{X}} d(\zeta)^T x - d(\zeta)^T x') ,
\end{align*}
\]

where \( \mathcal{X} := \{ x \in \mathbb{R}_{+}^{n_x} | w^T x \leq v \} \) with \( w \in \mathbb{R}_{+}^{n_x} \) and \( v \in \mathbb{R}_{+} \), is exact for all polyhedral uncertainty set \( \mathcal{U} \), and similarly for the WCRRM version of this problem given that the assumptions described in Proposition 6 hold.

This corollary extends the result in Averbakh (2004), which identified a \( O(n_y \log(n_y)) \) time algorithm for the WCARM version of the continuous knapsack problem under interval uncertainty.

Following the work of Ardeshani-Jaafari and Delage (2016), the result presented in Proposition 5 can be extended to other form of uncertainty sets in the case that \( h(x, \zeta) \) captures the sum of piecewise linear concave functions.

**Proposition 7.** If \( h(x, \zeta) \) is a sum of of piecewise linear concave functions of the form:

\[
\begin{align*}
h(x, \zeta) := \sum_{i=1}^{N} \min_{k=1,...,K} \alpha_{ik}(x)^T \zeta + \beta_{ik}(x) = \max_{y} \sum_{i=1}^{n_y} y_i \\
s.t. \quad y_i \leq \alpha_{ik}(x)^T \zeta + \beta_{ik}(x), \forall i, \forall k ,
\end{align*}
\]

(21)
for some affine mappings $\alpha_{ik} : \mathbb{R}^{n_x} \to \mathbb{R}^{n_c}$ and $\beta_{ik} : \mathbb{R}^{n_x} \to \mathbb{R}$, the uncertainty set $\mathcal{U}$ is the budgeted uncertainty set

$$\mathcal{U} := \{ \zeta \in \mathbb{R}^{n_c} \mid \exists \zeta^+ \in \mathbb{R}^{n_c}_+, \exists \zeta^- \in \mathbb{R}^{n_c}_-, \zeta = \zeta^+ - \zeta^-, \zeta^+ + \zeta^- \leq 1, \sum_i \zeta^+_i + \zeta^-_i = \Gamma \},$$

with $\Gamma \in [0, n_c]$, and the following conditions are satisfied:

1. Either of the following applies:
   - i. $\Gamma = 1$
   - ii. $\Gamma = n_c$ and uncertainty is “additive”: i.e. $\alpha_{ik}(x) = \bar{\alpha}_{ik}(x) \sum_{\ell < i} \hat{\alpha}_k(x) e_\ell$ for some $\bar{\alpha}_{ik} : \mathbb{R}^{n_x} \to \mathbb{R}$ for all $i$ and $k$ and some $\bar{\alpha} : \mathbb{R}^{n_x} \to \mathbb{R}^{n_c}$
   - iii. $\Gamma$ is integer and the objective function is “decomposable”: i.e. $\alpha_{ik}(x) = \hat{\alpha}_{ik}(x) e_i$ for some $\hat{\alpha}_{ik} : \mathbb{R}^{n_x} \to \mathbb{R}$ for all $i$ and $k$

2. $\max_{x \in \mathcal{X}} h(x, \zeta) = \gamma^T \zeta + \tilde{\gamma}$ for some $\gamma \in \mathbb{R}^{n_c}$ and $\tilde{\gamma} \in \mathbb{R}$

Then, affine decision rules with respect to $(\zeta^+, \zeta^-, x', y')$ are optimal in the TSLRO reformulation of the WCARM and WCRRM problems, i.e. problem (13) and (19) respectively.

Propositions 5 and 7 effectively extend the set of problem classes for which a polynomial time solution scheme is known. In particular, it extends the results of Vairaktarakis (2000) for multi-item newsvendor problems to include simplex sets and budgeted uncertainty sets with integer budget. They similarly provide a polynomial time solution scheme for a large class of lot-sizing problems under the budgeted uncertainty set as long as $\Gamma = 1$ or $n_c$. Unlike in the work of Vairaktarakis (2000) and Zhang (2011), tractability does not come from exploiting specifically designed algorithms for each of these applications but is rather simply achieved by employing the general linear decision rules approach on the TSLRO reformulation. It further naturally serves as theoretical evidence of the effectiveness of such an approach for general regret minimization. Finally, it is worth noting that neither the proof of Proposition 5 nor 7 exploit the fact that the affine decision rules employed in the TSLRO reformulation were flexible with respect to $(x, y)$. This implies that the two propositions also hold when the simpler decision rules of the form $y(\zeta) := y + Y_\zeta \zeta$ are used, as was proposed in Bertsimas and Dunning (2019).

## 7 Numerical Results

In this section, we evaluate the numerical performance of exact and approximate solution schemes that are commonly used to solve two-stage linear robust optimization problems when employed to solve the TSLRO reformulations of worst-case regret minimization problems. This is done in the context of two representative applications of TSLRO, namely a multi-item newsvendor problem and a production-transportation problem, which are respectively special cases of TSLRO with right-hand side uncertainty and objective uncertainty. Our objective consists in comparing both the solution time and quality of first stage decisions that are obtained using exact and approximate methods and provide empirical evidence regarding whether two-stage regret minimization problems are more difficult to solve than their robust optimization version.

While a number of approximation schemes from the adjustable robust optimization literature could be put to the test, we focus our analysis on the AARC approximation method described in Section 3.1.2. Similarly, we rely on the C&CG method presented in Section 3.1.1 to solve the TSLRO reformulations of WCARM problems exactly, and on the column-and-constraint generation algorithm of Ayoub and Poss (2016), called C&CG*, for WCRRM problems. A time limit of 4 hours (14,400 seconds) and optimality tolerance of $10^{-6}$ are imposed on all solution schemes. The quality of the AARC approximation scheme is reported in terms of relative optimality gap (in %) in the case of a WCARM model, and absolute optimality gap for WCRRM models since the objective function is already expressed in percentage. All algorithms were implemented in MATLAB R2017b using the YALMIP toolbox and CPLEX 12.8.0 as the solver for all linear programming models.
7.1 Multi-item newsvendor problem

The first application that we consider is the multi-item newsvendor problem, which was studied in its robust optimization form in Ardestani-Jaafari and Delage (2016) and Ardestani-Jaafari and Delage (2017). The single-stage robust formulation of this problem is as follows:

\[
\text{maximize } \sum_{x \geq 0} \min_{\xi \in \mathcal{U}} \sum_{i=1}^{n_y} p_i \min(x_i, \zeta_i) - c_i x_i + s_i \max(x_i - \zeta_i, 0) - b_i \max(\zeta_i - x_i, 0), \tag{23}
\]

where \( p_i \geq 0, c_i \in [0, p_i], s_i \in [0, c_i], \) and \( b_i \geq 0 \) represent sale price, ordering cost, salvage value, and shortage cost of a unit of item \( i, \) with \( i = 1, \ldots, n_y, \) respectively. Decision variable \( x_i \) is the initial ordering amount of item \( i. \) We refer the reader to Section 6 for a reformulation of the robust multi-item newsvendor problem as a TSLRO problem using \( y \) as epigraph variables.

We consider two forms of uncertainty sets, which respectively model the fact that the demand for each item is assumed to be correlated or not. The “uncorrelated demand” uncertainty set is defined straightforwardly in terms of the well-known upset set (see Bertsimas and Sim 2004):

\[
\mathcal{U}(\Gamma) = \left\{ \zeta \in \mathbb{R}^{n_y} \right\} \mathbb{R}^{n_y} = \left\{ \exists \delta^+, \delta^- \in \mathbb{R}^{n_y}, \delta^+ \geq 0, \delta^- \geq 0, \sum_{i=1}^{n_y} \delta_i^+ \leq 1, \forall i = 1, \ldots, n_y \right\},
\]

where \( \zeta_i \) and \( \hat{\zeta}_i \) denote the nominal demand and the maximum demand deviation of the item \( i \) and where \( \Gamma \) captures a budget of maximum number of deviations from the nominal demand. We also consider a “correlated demand” uncertainty set defined as follows:

\[
\tilde{\mathcal{U}}(\Gamma) = \left\{ \zeta \in \mathbb{R}^{n_y} \right\} \mathbb{R}^{n_y} = \left\{ \exists \delta^+, \delta^- \in \mathbb{R}^{n_y}, \delta^+ \geq 0, \delta^- \geq 0, \sum_{i=1}^{n_y} \delta_i^+ \delta_i^- \leq 1, \forall i = 1, \ldots, n_y \right\},
\]

where \( j: \{1, \ldots, n_y\} \to \{1, \ldots, n_y\} \) identifies two sources of perturbation of item \( i \) such that items \( i_1 \) and \( i_2 \) are correlated if \( j_1(i_1) = j_2(i_2) \) for some \( \ell_1, \ell_2 \in \{1, 2\} \). We note that for both sets, we employ a less common (but equivalent) equality representation of the budget constraint in order to be consistent with the representation used in Proposition 7. This proposition also suggests that affine decision rules should be employed on the lifted space \( (\zeta^+, \zeta^-, x', y') \).

We consider three different sizes of the problem, namely \( n_y \in \{5, 10, 20\}. \) For each size, we generate 10 problem instances randomly according to the following procedure. Each sale price \( p_i \) is uniformly and independently generated on the interval \([0.5, 1]\), each ordering cost \( c_i \) is uniformly generated on \([0.3p_i, 0.9p_i]\), and the salvage value \( s_i \) and shortage cost \( b_i \) are drawn uniformly at random from \([0.1c_i, c_i]\). The nominal demand for each item \( i \) is \( d_i = 10 \) while the maximum demand perturbation is generated uniformly on \([0.3d_i, 0.6d_i]\). In the case of the correlated uncertainty set \( \tilde{\mathcal{U}}, \) for each item \( i \) the pair \( (\hat{j}_1(i), \hat{j}_2(i)) \) is drawn randomly among all possible pairs such that \( j_1(i) \neq j_2(i) \). The budget \( \Gamma \) is fixed among the levels \( \Gamma \in \{0.3n_y, 0.5n_y, 0.7n_y, n_y\}. \)

In what follows, we first study the numerical efficiency and quality of solutions obtained from AARC and C&CG in the worst-case profit (RO), worst-case absolute regret (WCARM), and worst-case relative regret (WCRRM) problems. We then present a short study that focuses on the need for flexibility with respect to hindsight decisions. Finally, we investigate, from a decision analysis point of view, whether there is a real need for formulating WCARM and WCRRM problems given that RO solutions are supposed to be robust and might already be solutions that achieves low absolute and relative regret.

7.1.1 Numerical efficiency of AARC compared to C&CG

Tables 1 and 2 present the average performance of C&CG and AARC in solving the classical robust optimization, the worst-case absolute regret minimization and the worst-case relative regret minimization formulation when accounting for the uncorrelated and correlated uncertainty sets respectively.
<table>
<thead>
<tr>
<th>Problem Size</th>
<th>Decision Criterion</th>
<th>Type of performance</th>
<th>Level of Uncertainty (in % of $n_y$)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Worst-case Profit</td>
<td>Avg. Rel. Gap - AARC</td>
<td>0.72% 0.62% 0.92% 0.00%</td>
</tr>
<tr>
<td></td>
<td>(RO)</td>
<td>Avg. CPU time (s) - AARC</td>
<td>1.3 1.3 1.3 1.3</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Avg. CPU time (s) - C&amp;CG</td>
<td>71.8 119.9 148.7 85.8</td>
</tr>
<tr>
<td>5 items</td>
<td>Worst-case</td>
<td>Avg. Rel. Gap - AARC</td>
<td>2.03% 0.49% 0.14% 0.00%</td>
</tr>
<tr>
<td></td>
<td>Absolute Regret</td>
<td>Avg. CPU time (s) - AARC</td>
<td>1.3 1.3 1.3 1.3</td>
</tr>
<tr>
<td></td>
<td>(WCARM)</td>
<td>Avg. CPU time (s) - C&amp;CG</td>
<td>116.7 143.1 105.8 82.5</td>
</tr>
<tr>
<td></td>
<td>Worst-case</td>
<td>Avg. Abs. Gap - AARC</td>
<td>0.24% 0.15% 0.08% 0.00%</td>
</tr>
<tr>
<td></td>
<td>Relative Regret</td>
<td>Avg. CPU time (s) - AARC</td>
<td>0.2 0.2 0.3 0.3</td>
</tr>
<tr>
<td></td>
<td>(WCRRM)</td>
<td>Avg. CPU time (s) - C&amp;CG*</td>
<td>142.7 154.1 166.8 118.4</td>
</tr>
<tr>
<td>10 items</td>
<td>Worst-case</td>
<td>Avg. Rel. Gap - AARC</td>
<td>0.00% 0.00% 0.00% 0.00%</td>
</tr>
<tr>
<td></td>
<td>Profit (RO)</td>
<td>Avg. CPU time (s) - AARC</td>
<td>1.4 1.4 1.5 1.5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Avg. CPU time (s) - C&amp;CG</td>
<td>96.9 138.5 282.6 174.8</td>
</tr>
<tr>
<td></td>
<td>Worst-case</td>
<td>Avg. CPU time (s) - AARC</td>
<td>1.5 1.5 1.5 1.5</td>
</tr>
<tr>
<td></td>
<td>Absolute Regret</td>
<td>Avg. CPU time (s) - C&amp;CG</td>
<td>184.0 239.4 201.8 153.1</td>
</tr>
<tr>
<td></td>
<td>(WCARM)</td>
<td>Avg. CPU time (s) - C&amp;CG*</td>
<td>238.5 315.0 312.6 206.2</td>
</tr>
<tr>
<td></td>
<td>Worst-case</td>
<td>Avg. CPU time (s) - AARC</td>
<td>0.00% 0.00% 0.00% 0.00%</td>
</tr>
<tr>
<td></td>
<td>Relative Regret</td>
<td>Avg. CPU time (s) - AARC</td>
<td>0.4 0.4 0.4 0.4</td>
</tr>
<tr>
<td></td>
<td>(WCRRM)</td>
<td>Avg. CPU time (s) - C&amp;CG*</td>
<td>46.0 138.5 282.6 174.8</td>
</tr>
<tr>
<td>20 items</td>
<td>Worst-case</td>
<td>Avg. Rel. Gap - AARC</td>
<td>0.00% 0.00% 0.00% 0.00%</td>
</tr>
<tr>
<td></td>
<td>Profit (RO)</td>
<td>Avg. CPU time (s) - AARC</td>
<td>1.9 1.9 2.0 2.1</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Avg. CPU time (s) - C&amp;CG</td>
<td>227.3 381.9 469.8 460.3</td>
</tr>
<tr>
<td></td>
<td>Worst-case</td>
<td>Avg. CPU time (s) - AARC</td>
<td>1.9 1.9 2.0 2.1</td>
</tr>
<tr>
<td></td>
<td>Absolute Regret</td>
<td>Avg. CPU time (s) - C&amp;CG</td>
<td>494.7 760.6 781.3 367.7</td>
</tr>
<tr>
<td></td>
<td>(WCARM)</td>
<td>Avg. CPU time (s) - C&amp;CG*</td>
<td>891.1 7,528.4 [6] — [0] 5,115.3</td>
</tr>
<tr>
<td></td>
<td>Worst-case</td>
<td>Avg. CPU time (s) - AARC</td>
<td>1.0 1.0 1.1 1.3</td>
</tr>
<tr>
<td></td>
<td>Relative Regret</td>
<td>Avg. CPU time (s) - C&amp;CG*</td>
<td>891.1 7,528.4 [6] — [0] 5,115.3</td>
</tr>
</tbody>
</table>

[] indicates the number of instances solved by C&C model algorithm within the 4 hours time limit. In this case, the average is computed on the instance that were solved to optimality within the time limit.

Looking at Table 1, one can remark that for the instances with $n_y = 5$ items, the average optimality gaps achieved by the AARC approach are of similar small sizes in the case of classical robust optimization as for worst-case regret minimization. The optimality gap is also surprisingly small (below 0.3%) for the WCRRM problems. Since the instances studied in this table employ an uncorrelated uncertainty set, the empirical evidence confirms the findings of Proposition 7, which states that, similarly as for the robust optimization formulation (see Ardestani-Jaafari and Delage 2016), AARC provides exact solutions for WCARM and WCRRM when $\Gamma$ is integer.

When it comes to comparing computation times, one may make three interesting observations. First, all AARC approximation models are solved in less than 3 seconds (on average), which is more than one order of magnitude faster than the time needed to solve any of these problems using C&CG. This can be explained by the well-known fact that each step of C&CG involves solving an NP-hard mixed integer linear program. Secondly, it appears to be generally true that both of the AARC and C&CG solution schemes have a similar runtime whether they are used to solve the RO model or the WCARM. This seems to support the claim that regret minimization has the same complexity as robust optimization for two-stage linear program with right-hand side uncertainty. On the other hand, it also appears that the C&CG* approach used for WCRRM leads to longer run times than what is needed for RO models. Finally, we see that in the case of $n_y = 20$ the C&CG* scheme is unable to solve a number of problem instances within the allocated time for $\Gamma = 10$ and 14. This is in sharp contrast with the AARC approach, which identifies optimal solutions in less than a couple of seconds. This evidence reinforces the idea that modern approximation methods that exist for RO models can provide high performance algorithms for regret minimization problems.
Looking at Table 2 where problem instances have correlated demand, we draw similar conclusions as with Table 1. Namely, we observe that AARC provides optimal solution when $\Gamma = n_y$, which might indicate that there are other conditions than those identified in Section 6 where affine decision rules are optimal. For other cases, the quality of approximation is very high for all versions of the problems, presenting a maximum average gap of 3.68% and 0.84% for the WCARM and WCRRM problems respectively. In terms of the run times, the observations are also similar except for the instances where $n_y = 20$, which appear to be less challenging for the C&CG* scheme than when demand was uncorrelated. Indeed, C&CG* is able here to converge to an optimal solution within the time limit for all instances although this could simply be due to the specific structure of the 10 instances that were drawn for this part of the study. Overall, this study seems to indicate that AARC is a much more favorable approach for tackling larger scale regret minimization problems.

**Remark 2.** The average relative and absolute gaps presented in tables 1 and 2 reflect the worst-case performance of a Pareto robustly optimal solutions of the AARC models, as prescribed in Iancu and Trichakis (2014). Specifically, once each AARC model is solved, we search among the robustly optimal affine decision rules for one that achieves the best objective value under a representation of the nominal scenario that lies in the relative interior of the uncertainty set.

### 7.1.2 Value of flexibility to hindsight decisions

As discussed in Section 4.1, Bertsimas and Dunning (2019) provide a conservative approximation for the multi-stage regret minimization problems with right-hand side uncertainty, where decision rules only adapt to the realization of uncertain parameters. In contrast, our approach seeks decision rules that adapt both
to the parameters and the optimal hindsight decisions, so-called $x'$ and $y'$. Our initial experiments in fact indicated empirically that there was actually no value in employing the more flexible decision rules in the instances that were studied in Table 1 and 2. We suspect that this property is a consequence of the optimal hindsight profit being a linear function with respect to demand.

The difference between the two approaches already starts becoming observable when additional constraints are imposed on the size of the orders. In particular, consider the following version of multi-item newsvendor problem with order limits:

$$\begin{align*}
\max_{x \geq 0, \{x_i \leq u_i\}_{i=1}^{n_y}} & \min_{\zeta \in U} \sum_{i=1}^{n_y} p_i \min(x_i, \zeta_i) - c_i x_i + s_i \max(x_i - \zeta_i, 0) - b_i \max(\zeta_i - x_i, 0), \\
\end{align*}$$

where $u_i$ represents the maximum amount of order that can be placed for item $i$. Specifically, in this new experiment we simply modify the instances that led to Table 2, i.e. with correlated uncertainty, by imposing for each item $i$ an order limit $u_i$ equal to the nominal demand plus 50% of its maximum perturbation. The results of this experiment are presented in Table 3, where we compare our conservative approximation approach with the one proposed by Bertsimas and Dunning (2019), denoted as “P&D” and “B&D”, respectively.

![Table 3: Compare P&D and B&D Approaches - Multi-item Newsvendor Problem with Order Limits](image)

According to results presented in Table 3, the average optimality gap of P&D approach for the WCARM problem is less than 5% for all values of $\Gamma$ and all problem sizes. Comparatively, the average gap of B&D reaches up to nearly 62%. On a case by case basis, we see that the average gap increases by a factor going from 6 to 90 times larger for B&D depending on the level of uncertainty and problem size. The value of hindsight flexibility also appear to increase as uncertainty is increased for the WCARM problem.

In terms of the WCRRM problem, relatively similar observations can be made. Specifically, the flexibility in P&D allows to improve the bound obtained from B&D by a factor ranging from 3 to 10 depending on the problem class that could be solved in less than 4 hours.

Overall, these results confirm a strong potential for improving the quality of solution proposed in B&D by making the decision rules flexible with respect to optimal hindsight decisions.
7.1.3 Decision analysis

We now turn to studying whether the three criteria for decision making, namely worst-case profit, worst-case absolute regret, and worst-case relative regret, produce solutions that are quite different from each other. In particular, given that RO and WCARM are slightly more appealing from a computational point of view, one could ask whether there is value in solving the harder WCRRM problem. To provide some insight on this question, we evaluated the performance of each proposed solution scheme with respect to the two other criteria on the set of problem instances used for Table 2, with correlated demand. In details, given a two-stage problem instance, for each model $M \in \mathcal{M} := \{\text{RO}, \text{WCARM}, \text{WCRRM}\}$, we compute the sub-optimality with respect to $M' \in \mathcal{M}/\mathcal{S}$ of the best candidate of optimal solution set $X^*_S$. This provides us for each model type an optimistic estimate of the sub-optimality we should expect when measuring performance with either of the two other criteria. Table 4 presents the average performances based on 120 problem instances, i.e. 10 instances of two-stage problems for each of 3 problem sizes and 4 uncertainty levels.3

Table 4: Average suboptimality of solutions from RO, WCARM, and WCRRM with respect to RO, WCARM, and WCRRM models based on 120 randomly generated instances of three different sizes.

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>$X^*_\text{RO}$</td>
<td>0 %</td>
<td>169.9%</td>
<td>25.2%</td>
</tr>
<tr>
<td>$X^*_\text{WCARM}$</td>
<td>36.3%</td>
<td>0 %</td>
<td>13.3%†</td>
</tr>
<tr>
<td>$X^*_\text{WCRRM}$</td>
<td>19.5%</td>
<td>59.2%</td>
<td>0 %</td>
</tr>
</tbody>
</table>

† Average is reported based on 118 instances given that two led to an infinite worst-case relative regret.

Looking at Table 4, we do find strong evidence of dissimilarities between the solution concepts. First, one notices that relying on the RO decisions leads to a significant average increase of 169.9% of the worst-case absolute regret performance and a 25.2% average increase in worst-case relative regret comparing to the optimal solution of these respective models. On the other hand, WCARM decisions will typically decrease the worst-case profit by 36.3%, while WCRRM decisions diminish it by a lesser 19.5%. This corroborates the conclusion from the example in Appendix A that WCRRM might be closer in spirit to RO than WCARM, especially given that WCARM actually led in two occasions to solutions that achieved infinite worst-case relative regret.

Overall, it is clear that RO models propose decisions that may be in contradiction with what leads to low absolute regret, whether it be absolute or relative. It is well known that RO decisions tend to improve worst-case profits while disregarding completely all plausible opportunities to make higher profits, which can lead to large regret in hindsight. On the other hand, WCARM and WCRRM decisions will follow a “less conservative” approach in the sense that they attempt to be well positioned to cease opportunities sacrificing to some extent the assurance of the higher possible worst-case profit.

7.2 Production-transportation problem

Our second application consists of the production-transportation problem with uncertainty in transportation cost, which was considered in Bertsimas et al. (2010a). Specifically, in this problem one considers $m$ facilities and $n$ customer locations. Each facility has a production capacity of $\bar{x}_i$ goods. The units produced at these facilities should be shipped to the customer locations in order to cover a predefined set of orders. The difficulty for the manager resides in the fact that transportation costs are unknown when production
decisions are made. The corresponding TSLRO problem can be defined as follows:

\begin{align}
\text{minimize} \quad & \max_{0 \leq \mathbf{y}(\zeta) \in \mathcal{U}} \sum_{i=1}^{m} c_i x_i + \sum_{i=1}^{m} \sum_{j=1}^{n} \zeta_{ij} y_{ij}(\zeta) \\
\text{subject to} \quad & \sum_{i=1}^{m} y_{ij}(\zeta) = d_j, \quad \forall j \in \mathcal{J}, \quad \forall \zeta \in \mathcal{U} \\
\quad & \sum_{j=1}^{n} y_{ij}(\zeta) = x_i, \quad \forall i \in \mathcal{I}, \quad \forall \zeta \in \mathcal{U} \\
\quad & y(\zeta) \geq 0, \quad \forall \zeta \in \mathcal{U},
\end{align}  

(25a)

(25b)

(25c)

(25d)

where for each facility location \( i \), \( c_i \) is the production cost, while for each customer location \( j \), \( d_j \) refers to the demand that needs to be covered, and \( \zeta_{ij} \) is the initially unknown transportation cost per unit from production facility \( i \) to customer location \( j \). This problem has two stages of decisions, namely the here-and-now production decisions \( \mathbf{x} \), and the wait-and-see transportation decisions \( \mathbf{y} \), which are made once transportation costs are observed. Finally, we define the uncertainty set as

\[
\mathcal{U}(\Gamma) = \left\{ \zeta \in \mathbb{R}^m, \quad \delta^+ \geq 0, \quad \delta^- \geq 0, \quad \delta_i^+ + \delta_i^- \leq 1, \quad \forall i \in \mathcal{I}, \quad \zeta_{ij} = \bar{\zeta}_{ij} + \hat{\zeta}_{ij}(\delta_i^+ - \delta_i^-), \quad \forall i \in \mathcal{I}, \quad \forall j \in \mathcal{J} \right\},
\]

where \( \bar{\zeta}_{ij} \) and \( \hat{\zeta}_{ij} \) are respectively the nominal cost and maximum cost deviations for transporting each unit of good transported from \( i \) to \( j \). Note that in defining \( \mathcal{U}(\Gamma) \), we make the uncertainty about the costs for transportation from the same facility perfectly correlated, which allows us to consider \( \Gamma \in [0, m] \). Alternatively, one could easily consider each transportation cost to be independent from each other.

In our numerical experiments, we consider three different sizes of the problem, namely \( (m, n) \in \{(3, 6), (5, 10), (7, 14)\} \). In each case, we generate 10 instances randomly. To do so, we start by randomly generating \( m + n \) locations within the unit square. The nominal transportation cost per unit from facility \( i \) to customer \( j \) is set to the Euclidean distance between their locations and the maximum perturbation of this cost is supposed to be 50% of the nominal value. The production costs are uniformly and independently generated on the interval \([0.5 \bar{m}, 1.5 \bar{m}]\). We fix the production capacities \( \bar{x}_i \) to one. Given that this leads to a maximum total production of \( m \) units, the size of each order \( d_i \) is uniformly generated on the interval \([0.5 \bar{m}/n, \bar{m}/n]\). The empirical performance of all solution schemes on all three forms of problems with \( \Gamma \in \{0.3m, 0.5m, 0.7m, m\} \) are presented in Table 5. Note that in the case of the RO model, as described in Section 3.2, one can easily identify an optimal solution by solving the so-called robust counterpart (RC) model, which takes the form of a linear program.

Looking at Table 5, one remarks that the average of the optimality gaps achieved by the AARC approach for the WCARM model is always below 8% for all values of \( \Gamma \) and all problem sizes. This is a poorer performance than in the case of the multi-item newsvendor problem yet still makes the AARC approach attractive when comparing to the convergence time of C&C for problems of size \( m = 7 \) and \( n = 14 \) where all AARC models were solved in less than 8 minutes while C&C takes around 2 hours. It is also obvious that the RO model is more tractable than WCARM and WCRRM due to the fact that uncertainty is limited to the objective function. Moreover, it appears that the WCRRM model is especially difficult to solve exactly in this setting while the AARC approach once again performs surprisingly well both in terms of computation time and quality of solutions. Indeed, the average absolute gap remained under \( < 1 \% \) for all categories of instances where exact solutions could be identified.

In order to shed more light on the difficulties of solving WCRRM for larger size problems, we present in Table 6 a description of the performance of both AARC and C&C for each of the 10 large problem instances for which C&C was unable to converge in less than 4 hours. In particular, the table shows that when \( \Gamma = 0.3m, \) for 3 out of 10 instances, the C&C algorithm is unable to provide the cuts needed to bound the minimal worst-case relative regret away from 0%. Furthermore, in instance #5, it is even unable to identify the most violated constraint in its first iteration within the allotted time. This phenomenon becomes more frequent as \( \Gamma \) is increased. In the limit when \( \Gamma = m, \) 6 out of the 10 instances did not
Table 5: Production-Transportation Problem

<table>
<thead>
<tr>
<th>Problem Size</th>
<th>Decision Criterion</th>
<th>Type of performance</th>
<th>Level of Uncertainty (in % of $m$)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>30%</td>
</tr>
<tr>
<td>3 facilities</td>
<td>Worst-case Cost</td>
<td>Avg CPU time (s) - RC</td>
<td>0.7</td>
</tr>
<tr>
<td>6 customers</td>
<td>Absolute Regret</td>
<td>Avg CPU time (s) - AARC</td>
<td>1.9</td>
</tr>
<tr>
<td></td>
<td>Relative Regret</td>
<td>Avg CPU time (s) - C&amp;CG</td>
<td>8.5</td>
</tr>
<tr>
<td>5 facilities</td>
<td>Worst-case Cost</td>
<td>Avg CPU time (s) - RC</td>
<td>1.0</td>
</tr>
<tr>
<td>10 customers</td>
<td>Absolute Regret</td>
<td>Avg CPU time (s) - AARC</td>
<td>19.7</td>
</tr>
<tr>
<td></td>
<td>Relative Regret</td>
<td>Avg CPU time (s) - C&amp;CG</td>
<td>42.9</td>
</tr>
<tr>
<td>7 facilities</td>
<td>Worst-case Cost</td>
<td>Avg CPU time (s) - RC</td>
<td>3.0</td>
</tr>
<tr>
<td>14 customers</td>
<td>Absolute Regret</td>
<td>Avg CPU time (s) - AARC</td>
<td>442.9</td>
</tr>
<tr>
<td></td>
<td>Relative Regret</td>
<td>Avg CPU time (s) - C&amp;CG</td>
<td>3,425.4</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Avg CPU time (s) - C&amp;CG*</td>
<td>&gt;14,400</td>
</tr>
</tbody>
</table>

To complete their first round of constraint generation because of the difficulty of the subproblem. For sake of completeness, we provide the bounds that can be computed on the optimality gap of AARC given the state of the C&CG* algorithm after four hours. Overall, these seem to support the idea that, for this class of problems, AARC is a valuable approximation scheme and that the design of efficient exact algorithms constitutes a promising direction of future research.

Endnotes

1. Note that if WCARM is unbounded it is necessarily because such an $x \in X$ exists since for any fixed $x$ if the profit reachable under all $\zeta \in U$ is finite then the regret is necessarily non-negative.

2. Note that the budgeted uncertainty set in this work follows the representation proposed in Ardestani-Jaafari and Delage (2016), i.e. with $\sum \zeta^+ + \zeta^- = \Gamma$ instead of $\sum \zeta^+ + \zeta^- \leq \Gamma$, in order for their Proposition 6 to be applicable.

3. In order to assess the average performance in terms of worst-case profit, worst-case absolute regret, and worst-case relative regret of the different decision sets, we computed the average of $\frac{WC^* - WC}{WC^*} \times 100$, $\frac{WCARM^* - WCARM}{WCARM^*} \times 100$, and $WCRRM - WCRRM^*$ measures on the 120 instances, where $WC^*$, $WCARM^*$, and $WCRRM^*$ represent the optimal values of WC, WCARM, and WCRRM problems, respectively.

Acknowledgement

The authors gratefully acknowledge support from the Fonds de recherche du Québec - Nature et technologies (FRQNT) [271693] and of the Canadian Natural Sciences and Engineering Research Council [Grant
Table 6: WCRRM - Production-Transportation Problem with 7 Facilities and 14 Customers

<table>
<thead>
<tr>
<th>Ins.</th>
<th>30% AARC UB</th>
<th>C&amp;CG* Abs. gap</th>
<th>70% AARC UB</th>
<th>C&amp;CG* Abs. gap</th>
<th>100% AARC UB</th>
<th>C&amp;CG* Abs. gap</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>4.72% 0.00%  ≤ 4.72%</td>
<td>7.05% 0.00%  ≤ 7.05%</td>
<td>7.62% 0.00%  ≤ 7.62%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>4.14% 3.68%  ≤ 0.45%</td>
<td>5.88% 0.00%  ≤ 5.88%</td>
<td>6.04% 0.00%  ≤ 6.04%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>2.78% 0.00%  ≤ 2.78%</td>
<td>4.47% 0.00%  ≤ 4.47%</td>
<td>4.77% 0.00%  ≤ 4.77%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>4.30% 2.20%  ≤ 2.10%</td>
<td>7.09% 0.00%  ≤ 7.09%</td>
<td>7.35% 0.00%  ≤ 7.35%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>3.05% 0.00%  ≤ 3.05%</td>
<td>4.54% 0.00%  ≤ 4.54%</td>
<td>4.64% 0.00%  ≤ 4.64%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>3.79% 2.28%  ≤ 1.51%</td>
<td>6.15% 0.00%  ≤ 6.15%</td>
<td>6.45% 0.00%  ≤ 6.45%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>3.64% 2.61%  ≤ 1.03%</td>
<td>5.70% 0.00%  ≤ 5.70%</td>
<td>5.93% 0.00%  ≤ 5.93%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>6.28% 1.40%  ≤ 4.88%</td>
<td>9.67% 0.00%  ≤ 9.67%</td>
<td>9.98% 0.00%  ≤ 9.98%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>4.94% 1.40%  ≤ 3.54%</td>
<td>7.32% 0.00%  ≤ 7.32%</td>
<td>7.67% 0.00%  ≤ 7.67%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>2.57% 0.56%  ≤ 2.01%</td>
<td>3.91% 0.00%  ≤ 3.91%</td>
<td>4.13% 0.00%  ≤ 4.13%</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

* indicates that C&CG* was unable to identify the most violated constraint within 4 hours in its first iteration.

RGPIN-2016-05208 and 492997-2016]. They are also thankful to Shiva Zokaee for her involvement in a preliminary study involving a facility location problem, and valuable discussions that followed regarding possible extensions.

References


A Illustrative example with newsvendor problem

Consider a simple newsvendor problem:

$$
\max_{x \ge 0} \ p \min(x, \zeta) - cx,
$$

where $x \in \mathbb{R}$ is the number of newspapers ordered, $p > 0$ is the sales price, $c < p$ is the ordering cost, and $\zeta > 0$ is the demand for the newspaper only known to lie in an interval $U := [\bar{\zeta} - \hat{\zeta}, \bar{\zeta} + \hat{\zeta}]$, with $\bar{\zeta} > 0$ as the nominal demand and $\hat{\zeta} < \bar{\zeta}$ as the maximum deviation. In this context, one can consider four different
models. First, the so-call nominal model simply solves the newsvendor problem under the nominal demand $\bar{\zeta}$ and leads to the unique optimal solution $x^*_{\text{nom}} = \bar{\xi}$.

Second, the classical robust optimization model takes the form:

$$\max_{x \geq 0} \min_{\zeta \in \mathcal{U}} p \min(x, \zeta) - cx,$$

with its optimal solution uniquely achieved by $x^*_{\text{rob}} = \bar{\zeta} - \hat{\zeta}$, i.e. the lowest demand possible. Third, one might consider the worst-case absolute regret minimization problem:

$$\min_{x \geq 0} \max_{\zeta \in \mathcal{U}} \max_{x' \geq 0} (p \min(x', \zeta) - cx') - (p \min(x, \zeta) - cx).$$

This problem has as unique optimal solution $x^*_{\text{abs}} = \bar{\zeta} + (1 - (2c/p)\hat{\zeta})$ when $p \leq 2c$. Fourth, one could formulate the worst-case relative regret minimization problem:

$$\min_{x \geq 0} \min_{\zeta \in \mathcal{U}} \max_{x' \geq 0} (p \min(x', \zeta) - cx') - (p \min(x, \zeta) - cx) \max_{x' \geq 0} (p \min(x', \zeta) - cx').$$

The unique optimal solution to this problem is $x^*_{\text{rel}} = (\tilde{\zeta}^2 - \hat{\xi}^2) / (\tilde{\zeta} + (2c/p - 1)\hat{\zeta})$.

In this context, two key properties are worth discussing. First, one can show that the four different optimal solutions follow a certain order $x^*_{\text{rob}} \leq x^*_{\text{rel}} \leq x^*_{\text{abs}} \leq x^*_{\text{nom}}$, as long as $p \leq 2c$. This property provides some arguments that support the popular conclusion that regret minimizing solutions are “less conservative” than the solutions of robust optimization problem. Indeed, both $x^*_{\text{rel}}$ and $x^*_{\text{abs}}$ recommend submitting larger orders than $x^*_{\text{rob}}$.

Another interesting property is that $x^*_{\text{abs}}$ turns out to be the optimal solution of the stochastic program

$$\max_{x \geq 0} \mathbb{E}[\min(x, \zeta) - cx],$$

when $\zeta$ is considered uniformly distributed on $\mathcal{U}$. This again points to the fact that worst-case absolute regret minimizers might offer a better balance between risks and returns compared to robust optimization.

### B Summary Tables for the Literature on Regret Minimization

Tables 7 and 8 respectively present a summary of the algorithmic developments of the last 25 years regarding the resolution of worst-case regret minimization problems involving single-stage and two-stage models respectively.
<table>
<thead>
<tr>
<th>Reference</th>
<th>Algorithm</th>
<th>Solution Type</th>
<th>Scope</th>
</tr>
</thead>
<tbody>
<tr>
<td>Inuiguchi and Kume (1994)</td>
<td>Constraint Generation + Vertex Enumeration</td>
<td>Exact</td>
<td>Absolute Obj Box</td>
</tr>
<tr>
<td>Inuiguchi and Sakawa (1995)</td>
<td>Constraint Generation + Vertex Enumeration</td>
<td>Exact</td>
<td>Absolute Obj Box</td>
</tr>
<tr>
<td>Inuiguchi and Sakawa (1996)</td>
<td>Constraint Generation + MILP Reformulation</td>
<td>Exact</td>
<td>Absolute Obj Box</td>
</tr>
<tr>
<td>Mausser and Laguna (1998)</td>
<td>Constraint Generation + MILP Reformulation</td>
<td>Exact</td>
<td>Absolute Obj Box</td>
</tr>
<tr>
<td>Mausser and Laguna (1999a)</td>
<td>Constraint Generation + MILP Reformulation + Greedy Search</td>
<td>Exact</td>
<td>Absolute Obj Box</td>
</tr>
<tr>
<td>Inuiguchi and Sakawa (1997a)</td>
<td>Constraint Generation + Vertex Enumeration</td>
<td>Exact</td>
<td>Relative Obj Box</td>
</tr>
<tr>
<td>Mausser and Laguna (1999b)</td>
<td>Constraint Generation + MILP Reformulation</td>
<td>Exact</td>
<td>Relative Obj Box</td>
</tr>
<tr>
<td>Bertsimas and Dunning (2019)</td>
<td>Constraint Generation + MILP Reformulation</td>
<td>Exact</td>
<td>Absolute Relative Budgeted Obj Box</td>
</tr>
<tr>
<td>Inuiguchi and Sakawa (1997b)</td>
<td>Constraint Generation + MILP Reformulation</td>
<td>Exact</td>
<td>Absolute Obj Polyhedral</td>
</tr>
<tr>
<td>Inuiguchi et al. (1999)</td>
<td>Constraint Generation + Outer Approx. Scheme</td>
<td>Exact</td>
<td>Absolute Obj Polyhedral</td>
</tr>
<tr>
<td>Inuiguchi and Tanino (2001)</td>
<td>Constraint Generation + Outer Approx. Scheme + Cutting-hyperplanes scheme</td>
<td>Exact</td>
<td>Absolute Obj Polyhedral</td>
</tr>
<tr>
<td>Gabrel and Murat (2010)</td>
<td>LP Reformulation</td>
<td>Exact</td>
<td>Absolute RHS Box</td>
</tr>
<tr>
<td>Bertsimas and Dunning (2019)</td>
<td>LP Reformulation</td>
<td>Exact</td>
<td>Absolute Relative RHS Polyhedral</td>
</tr>
<tr>
<td>Reference</td>
<td>Algorithm</td>
<td>Solution Type</td>
<td>Scope</td>
</tr>
<tr>
<td>-------------------------------</td>
<td>------------------------------------</td>
<td>---------------</td>
<td>------------------------</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Regret Type</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Absolute</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Relative</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Binary + Continuous</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>All Parameters</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Uncertainty Set</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Discrete Scenarios</td>
</tr>
<tr>
<td>Assavapokee et al. (2008b)</td>
<td>C&amp;CG + Exhaustive Search</td>
<td>Exact</td>
<td>Absolute</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Relative</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Binary + Continuous</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>All Parameters</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Uncertainty Set</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Discrete Scenarios</td>
</tr>
<tr>
<td>Assavapokee et al. (2008a)</td>
<td>C&amp;CG + MILP Reformulation</td>
<td>Exact</td>
<td>Absolute</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Binary + Continuous</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>RHS + First-stage</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Technology Matrix</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Box</td>
</tr>
<tr>
<td>Jiang et al. (2013)</td>
<td>Constraint Generation + Coordinate Ascent</td>
<td>O.A.</td>
<td>Absolute</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Binary + Continuous</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>RHS</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Polyhedral</td>
</tr>
<tr>
<td>Ng (2013)</td>
<td>Constraint Generation + MILP Reformulation</td>
<td>C.A.</td>
<td>Absolute</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Continuous + Continuous</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>RHS + Obj</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Polyhedral</td>
</tr>
<tr>
<td>Chen et al. (2014)</td>
<td>C&amp;CG + MILP Reformulation</td>
<td>Exact</td>
<td>Absolute</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Binary + Continuous</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>RHS</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Polyhedral</td>
</tr>
<tr>
<td>Ning and You (2018)</td>
<td>C&amp;CG + MILP Reformulation</td>
<td>O.A.</td>
<td>Absolute</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Continuous + Continuous</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>RHS</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Polyhedral</td>
</tr>
<tr>
<td>Bertsimas and Dunning (2019)</td>
<td>LP Reformulation</td>
<td>C.A.</td>
<td>Absolute</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Relative</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Continuous + Continuous</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>RHS</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Polyhedral</td>
</tr>
</tbody>
</table>

* C.A. and O.A. stand for Conservative and Optimistic Approximations, respectively.
C Ning and You (2018)’s C&CG Approach is an Optimistic Approximation

Consider the multi-item newsvendor problem presented in section 7.1 where we let \( n_x = n_y = n_\zeta = 2 \) items, the sale price be \( p_i = 1 \), ordering cost \( c_i = 1 \), salvage value \( s_i = 0 \), and shortage cost \( b_i = 1 \). We also consider that the two items have a nominal demand of 50 and 25 with maximum deviation of 50 and 25 respectively and that the sum of absolute relative deviations must be smaller or equal to one, i.e. \( \Gamma = 1 \). Moreover, we consider that the maximum total number of items ordered must be smaller or equal to 100, namely that \( X := \{ x \in \mathbb{R}^2_+ \mid x_1 + x_2 \leq 100 \} \). In this context, one can show numerically that the minimal worst-case absolute regret is equal to 45.833 and achieved by ordering 44.657 units of item #1 and 23.824 units of item #2. On the other hand, the C&CG approach proposed in Ning and You (2018) recommends ordering 37.5 units of item #1 and 25 units of item #2, estimating the minimal worst-case absolute regret achieved by this solution to be 37.5 when it is actually of 54.167. In particular, when the solution (37.5, 25) is used, one can easily confirm that if only integer values for \( \delta^+ \) and \( \delta^- \) are considered in the uncertainty set, then for all possible cases the regret achieved is 37.5. However, this is an underestimation of the regret that is achieved over \( \mathcal{U}(\Gamma) \) since at \( \zeta = (250/3, 50/3) \) is equal to \( 325/6 \approx 54.167 \). This confirms that the C&CG approach proposed in Ning and You (2018) solves an optimistic approximation of the WCARM problem.

D Bertsimas and Dunning (2019)’s conservative approximation is weaker than the approximation obtained with problem (15)

Consider again the multi-item newsvendor problem presented in section 7.1 and Appendix C where we let \( n_x = n_y = n_\zeta = 2 \) items, the sale price be \( p_i = 1 \), ordering cost \( c_i = 1 \), salvage value \( s_i = 0 \), and shortage cost \( b_i = 1 \). We also consider that the two items have a nominal demand of 50 and 25 with maximum deviation of 50 and 25 respectively and that the sum of absolute relative deviations must be smaller or equal to one, i.e. \( \Gamma = 1 \). Moreover, we consider that the maximum total number of items ordered must be smaller or equal to 100, namely that \( X := \{ x \in \mathbb{R}^2_+ \mid x_1 + x_2 \leq 100 \} \). In this context, one can show numerically that the minimal worst-case absolute regret is equal to 45.833 and achieved by ordering 44.657 units of item #1 and 23.824 units of item #2. The conservative approximation proposed in Bertsimas and Dunning (2019) recommends ordering 50 units of item #1 and 25 units of item #2, estimating the minimal worst-case absolute regret achieved by this solution to be below 50, which is actually exact. Alternatively, the conservative approximation in problem (15) recommends ordering 45.8333 units of item #1 and 25 units of item #2, estimating the minimal worst-case absolute regret achieved by this solution to be below 45.833, which is actually exact and optimal.

E Zeng and Zhao (2013)’s mixed-integer linear programming reformulation of C&CG’s sub-problem

In Zeng and Zhao (2013), the authors propose a column-and-constraint generation method for solving the TSLRO problem. A key step consists in solving the NP-hard adversarial problem \( \min_{\zeta \in \mathcal{U}} h(x, \zeta) \) in order to identify new columns and constraints to add to problem (5). They show that this can be done by
reformulating this adversarial problem as the following mixed-integer linear program:

\[
\begin{align*}
\text{minimize} & \quad x^T C \zeta + c^T x + d^T y + f^T \zeta \\
\text{subject to} & \quad A x + B y \leq \Psi(x) \zeta + \psi \\
& \quad \lambda \geq 0 \quad (26c) \\
& \quad \lambda \leq M u \quad (26d) \\
& \quad \Psi(x) \zeta + \psi - A x - B y \leq M(1 - u) \quad (26e) \\
& \quad d = B^T \lambda \quad (26f) \\
& \quad u \in \{0, 1\}^m, \quad (26g)
\end{align*}
\]

where \( y \in \mathbb{R}^n, \lambda \in \mathbb{R}^m, \) and \( M \) is some large enough constant.

\section*{F Proofs}

\subsection*{F.1 Proof of Lemma 1}

Based on Assumption 2, for all \( x \in \mathcal{X} \) and all \( \zeta \in \mathcal{U} \), there exists a \( y \) for which problem (10) is feasible. Therefore, strong duality property holds for problem (10) and duality can be used to reformulate it as a minimization problem:

\[
\begin{align*}
h(x, \zeta) := \inf_{\rho} & \quad c^T x + (\psi - A x)^T \rho \\
\text{s.t.} & \quad B^T \rho = d(\zeta) \\
& \quad \rho \geq 0, \quad (27a-27c)
\end{align*}
\]

where \( \rho \in \mathbb{R}^m \) is the dual variable associated to constraint (10b). Therefore, the adversarial problem (9) can be rewritten as problem (28):

\[
\begin{align*}
\inf_{\zeta \in \mathcal{U}} h(x, \zeta) = \inf_{\zeta, \rho} & \quad c^T x + (\psi - A x)^T \rho \\
\text{s.t.} & \quad B^T \rho = D \zeta + d \quad (28a-28c) \\
& \quad \rho \geq 0 \\
& \quad P \zeta \leq q, \quad (28d)
\end{align*}
\]

where we exploited the definition of \( d(\zeta) \).

According to Assumption 3, for all \( x \in \mathcal{X} \) there is a \( \hat{\zeta} \in \mathcal{U} \) for which problem (10) is bounded, and it has a finite optimal value based on Assumption 2. By the strong duality property, problem (27) must also have a finite optimal value for the same \( \hat{\zeta} \), hence it must have a feasible solution \( \hat{\rho} \). We conclude that \( (\hat{\zeta}, \hat{\rho}) \) is a feasible solution for problem (27). Therefore, strong duality applies for the minimization problem in (28) and ensures that

\[
\inf_{\zeta \in \mathcal{U}} h(x, \zeta) = \sup_{y', \lambda, \gamma} c^T x + d^T y' - q^T \lambda \\
\text{s.t.} & \quad A x + B y' + \gamma = \psi \\
& \quad P^T \lambda + D^T y' = 0 \\
& \quad \gamma \geq 0, \lambda \geq 0, \quad (28e)
\]

where \( y \in \mathbb{R}^n, \gamma \in \mathbb{R}^m \) and \( \lambda \in \mathbb{R}^s \) are the dual variables associated with the constraints (28b), (28c), and (28d) respectively. This maximization problem can be reintegrated with the maximization over \( x \in \mathcal{X} \) to obtain problem (11). \( \square \)
F.2 Proof of Proposition 1

By substituting problem (3) in problem (12) after replacing \( C = 0, f = 0 \), and \( \Psi(x) = \Psi \) as prescribed by Definition 1, we can proceed with the following simple steps:

\[
\begin{align*}
\text{WCARM} & \equiv \minimize_{x \in X} \sup_{\zeta \in \mathcal{U}} \left\{ \sup_{x' \in X, y' \in \mathcal{Y}(x', \zeta)} c^T x' + d^T y' - \sup_{y \in \mathcal{Y}(x, \zeta)} c^T x + d^T y \right\} \\
& \equiv \minimize_{x \in X} \sup_{\zeta \in \mathcal{U}} \inf_{x' \in X, y' \in \mathcal{Y}(x', \zeta)} c^T x' + d^T y' - c^T x - d^T y \\
& \equiv \maximize_{x \in X} \inf_{\zeta \in \mathcal{U}, x' \in X, y' \in \mathcal{Y}(x', \zeta)} -c^T x' - d^T y' + c^T x + d^T y,
\end{align*}
\]

where \( \mathcal{Y}(x, \zeta) := \{ y \in \mathbb{R}^n \mid Ax + By \leq \Psi \zeta + \psi \} \), and where we simply regrouped the minimization and maximization operations together, and later rewrote the minimization problem as a maximization problem with the understanding that an optimal value for WCARM can be obtained by changing the sign of the optimal value returned from problem (29c).

One also needs to consider that since \( \zeta \) has been lifted to \( \zeta' \), the recourse decision \( y \) can depend on all the information revealed by \( \zeta' \). This completes the proof of how the TSLRO model presented in (13) is equivalent to the WCARM.

We now verify the conditions under which all four assumptions are satisfied by this new TSLRO. Firstly, given that Assumption 1 is satisfied for the WCARM problem, there must exists a triplet \((\tilde{x}, \zeta, \tilde{y})\) that is such that \( \tilde{x} \in X, \zeta \in \mathcal{U}, \) and \( \tilde{y} \in \mathcal{Y}(\tilde{x}, \zeta) \). It is then straightforward to confirm that \( \zeta' := [\zeta^T \ x^T \ \tilde{y}^T]^T \) must be a member of \( \mathcal{U}' \) so that the triplet \((\tilde{x}, \zeta', \tilde{y})\) satisfies the same condition for the new TSLRO problem (13). We conclude from this that Assumption 1 applies. Secondly, given that the feasible set for the recourse problem is the same in WCARM and its new TSLRO reformulation, Assumption 2 carries over to the new TSLRO problem. Thirdly, one can show that Assumption 3 also carries through if Assumption 2 holds. Specifically, we start by letting \( \tilde{\zeta} : \mathbb{R}^{n_x} \rightarrow \mathbb{R}^{n_c} \) be a policy that verifies that the Assumption 3 holds for the WCARM problem and letting \((x', y')\) be a feasible first stage and recourse policy, which exists based on Assumption 2. One can construct a policy \( \zeta'(x) := [\zeta(x)^T \ x^T \ y^T]^T \) that will make Assumption 3 hold for the TSLRO problem. Finally, Assumption 4 carries through to the new TSLRO as long as the WCARM also satisfies Assumption 5. Indeed, when both assumptions are satisfied by the WCARM problem, we know that:

\[
\inf_{\zeta' \in \mathcal{U}'} h'(x, \zeta') = \inf_{\zeta \in \mathcal{U}, x' \in X, y' \in \mathcal{Y}(x', \zeta)} \sup_{y \in \mathcal{Y}(x, \zeta)} -c^T x' - d^T y' + c^T x + d^T y \\
\geq \inf_{\zeta \in \mathcal{U}} h(x, \zeta) - \sup_{\zeta \in \mathcal{U}, x' \in X, y' \in \mathcal{Y}(x', \zeta)} c^T x' + d^T y' \\
\geq \inf_{\zeta \in \mathcal{U}} h(x, \zeta) - \sup_{\zeta \in \mathcal{U}, x' \in X} h(x', \zeta) > -\infty,
\]

where we denoted the recourse problem that appears in the TSLRO reformulation as \( h'(x, \zeta') \).

\( \square \)

F.3 Proof of Proposition 2

Let us consider the following maximization problem, which is part of the WCARM problem with objective uncertainty:

\[
\begin{align*}
\sup_{x' \in X} h(x', \zeta) & = \sup_{x', y'} c^T x' + d^T \zeta y' \\
\text{s.t.} \ Ax' + By' & \leq \psi \\
Wx' & \leq v.
\end{align*}
\]
Based on Assumption 2, there necessarily exists a $x'$ and $y'$ that make problem (30) feasible. Therefore, strong duality holds and the dual form of problem (30) can be derived by introducing the dual variables $\lambda \in \mathbb{R}^m$ and $\gamma \in \mathbb{R}^r$ associated with constraints (30b) and (30c), respectively. Thus, we obtain:

\[
\sup_{x' \in \mathcal{X}} h(x', \zeta) = \inf_{\lambda \geq 0, \gamma \geq 0} \psi^T \lambda + v^T \gamma
\]

\[
\text{s.t. } A^T \lambda + W^T \gamma = c
\]

\[
\sum \lambda = d(\zeta) .
\]

Since the strong duality property holds for both problems (10) and (30), it is possible to rewrite the WCARM problem by substituting both $h(x, \zeta)$ and $\sup_{x' \in \mathcal{X}} h(x', \zeta)$ using their respective dual form, which results in the following reformulation:

\[
\text{WCARM } \equiv \minimize_{x \in \mathcal{X}} \sup_{\zeta \in \mathcal{U}} \left\{ \sup_{x' \in \mathcal{X}} h(x', \zeta) - h(x, \zeta) \right\}
\]

\[
\equiv \minimize_{x \in \mathcal{X}} \sup_{\zeta \in \mathcal{U}} \left\{ \sup_{x' \in \mathcal{X}} h(x', \zeta) - \inf_{\rho \in \mathcal{T}_\lambda(\zeta)} c^T x + (\psi - Ax)^T \rho \right\}
\]

\[
\equiv \minimize_{x \in \mathcal{X}} \sup_{\zeta \in \mathcal{U}} \left\{ \sup_{x' \in \mathcal{X}} h(x', \zeta) - c^T x + (\psi - Ax)^T \rho \right\}
\]

\[
\equiv \minimize_{x \in \mathcal{X}} \sup_{\zeta \in \mathcal{U}} \inf_{\rho \in \mathcal{Y}_\lambda(\zeta)} \psi^T \lambda + v^T \gamma - c^T x - (\psi - Ax)^T \rho
\]

\[
\equiv \maximize_{x \in \mathcal{X}} \inf_{\zeta \in \mathcal{U}} \sup_{\rho \in \mathcal{T}_\lambda(\zeta)} (\lambda, \gamma) \in \mathcal{T}_\lambda(\zeta) \psi^T \lambda + v^T \gamma + c^T x + (\psi - Ax)^T \rho ,
\]

where $\mathcal{T}_\lambda(\zeta) := \{ (\lambda, \gamma) \in \mathbb{R}^m \times \mathbb{R}^r | \lambda \geq 0, \gamma \geq 0, (31b), (31c) \}$ and $\mathcal{Y}_\lambda(\zeta) := \{ \rho \in \mathbb{R}^m | B^T \rho = d(\zeta), \rho \geq 0 \}$. By using the two liftings $\zeta' = \begin{bmatrix} \zeta \\ \rho \end{bmatrix}$ and $y'(\zeta) := \begin{bmatrix} \lambda(\zeta) \\ \gamma(\zeta) \end{bmatrix}$, problem (32) can be rewritten in the form presented in equation (16).

Regarding the conditions on WCARM for the TSLRO reformulation to satisfy some of the stated assumptions, we start by considering that WCARM satisfies Assumptions 1, 2, 3, and 5. Based on Assumption 3, it is possible to identify an $\bar{x} \in \mathcal{X}$ and $\bar{\zeta} \in \mathcal{U}$ such that $h(\bar{x}, \bar{\zeta})$ is bounded. This implies by LP duality that there must be a feasible $\bar{\rho} \in \mathcal{Y}_\lambda(\bar{\zeta})$. Moreover, Assumption 5 implies that $\sup_{x \in \mathcal{X}} h(x', \zeta')$ is bounded hence once again LP duality ensures that there exists a pair $(\bar{\lambda}, \bar{\gamma}) \in \mathcal{T}_\lambda(\bar{\zeta})$. The TSLRO reformulation therefore satisfies Assumption 1 using the quintuplet $(\bar{x}, \bar{\zeta}, \bar{\rho}, \bar{\lambda}, \bar{\gamma})$. Next, the fact that the TSLRO reformulation satisfies Assumption 2 follows similarly from imposing Assumption 5 on WCARM since the existence of a pair $(\bar{\lambda}, \bar{\gamma}) \in \mathcal{T}_\lambda(\bar{\zeta})$ holds for all $\zeta \in \mathcal{U}$. Finally, Assumption 3 implies that there exists a $\zeta(\bar{x}) \in \mathcal{U}$ such that, for all $x \in \mathcal{X}$, $h(x, \zeta(\bar{x})) < \infty$. From this we can conclude that:

\[
\inf_{x \in \mathcal{X}} \sup_{\zeta \in \mathcal{U}} \left\{ \sup_{x' \in \mathcal{X}} h(x', \zeta) - h(x, \zeta) \right\} \geq \inf_{x \in \mathcal{X}} \sup_{x' \in \mathcal{X}} h(x', \zeta(x)) - h(x, \zeta(x)) \geq 0 - \infty.
\]

The WCARM problem is therefore bounded below by zero hence the TSLRO reformulation is bounded above by zero, which demonstrates that the latter satisfies Assumption 3.

Now, given that the WCARM additionally satisfies Assumption 4, we therefore have that for all $x \in \mathcal{X}$:

\[
\sup_{\zeta \in \mathcal{U}} \left\{ \sup_{x' \in \mathcal{X}} h(x', \zeta) - h(x, \zeta) \right\} \leq \left( \sup_{\zeta \in \mathcal{U}} \sup_{x' \in \mathcal{X}} h(x', \zeta) \right) - \left( \inf_{\zeta \in \mathcal{U}} h(x, \zeta) \right) < \infty,
\]

where the first term is bounded above according to Assumption 5 and the second term bounded below according to Assumption 4. We can thus conclude that for all $x \in \mathcal{X}$, the worst-case regret is bounded above, thus that for all $x \in \mathcal{X}$ the “worst-case profit!” achievable in the TSLRO reformulation is bounded below, i.e. Assumption 4 is satisfied by the TSLRO reformulation. □
F.4 Proof of Proposition 3

We first employ an epigraph form for problem (18) as follows:

\[
\begin{align*}
\text{minimize} & \quad t \\
\text{subject to} & \quad \sup_{\zeta \in \mathcal{U}} \left\{ \sup_{x' \in \mathcal{X}} h(x', \zeta) - h(x, \zeta) \right\} \leq t, \quad 0 \leq t \leq 1, \quad \sup_{x' \in \mathcal{X}} h(x', \zeta) \leq t, \quad \forall \zeta \in \mathcal{U}, \quad \forall \zeta \in \mathcal{U},
\end{align*}
\]

where we impose that \( t \in [0, 1] \) since Assumptions 5 and 6 ensure that the optimal value of the WCRRM problem is in [0, 1]. One can then manipulate constraint (33b) to show that it is equivalent to

\[
\sup_{x' \in \mathcal{X}} h(x', \zeta) - h(x, \zeta) \leq t \sup_{x' \in \mathcal{X}} h(x', \zeta), \quad \forall \zeta \in \mathcal{U},
\]

and moreover to

\[
\sup_{x' \in \mathcal{X}} h(x', \zeta) - h(x, \zeta) \leq t \sup_{x' \in \mathcal{X}} h(x', \zeta), \quad \forall \zeta \in \mathcal{U},
\]

since it is clearly the case if \( \zeta \) is such that \( \sup_{x' \in \mathcal{X}} h(x', \zeta) > 0 \) and otherwise would lead to the constraint that \( -h(x, \zeta) \leq 0 \), which is necessarily satisfied and is coherent with the fact that we consider regret to be equal to 0 for such a \( \zeta \). Finally, we obtain the constraint:

\[
(1-t) \sup_{x' \in \mathcal{X}} h(x', \zeta) - h(x, \zeta) \leq 0, \quad \forall \zeta \in \mathcal{U}.
\]

By substituting problem (3) in this constraint we obtain the following reformulations

\[
(33b) \equiv (1-t) \sup_{x' \in \mathcal{X}} c^T x' + d^T y' - \sup_{y \in \mathcal{Y}(x', \zeta)} c^T x + d^T y \leq 0, \quad \forall \zeta \in \mathcal{U}
\]

\[
= \inf_{y \in \mathcal{Y}(x', \zeta)} (1-t)c^T x' + (1-t)d^T y' - c^T x - d^T y \leq 0, \quad \forall \zeta \in \mathcal{U}, x' \in \mathcal{X}, y' \in \mathcal{Y}(x', \zeta).
\]

Hence the WCRRM problem reduces to:

\[
\begin{align*}
\text{minimize} & \quad \sup_{x \in \mathcal{X}, t \in [0, 1]} h'(x, t, \zeta, x', y'), \\
\text{subject to} & \quad \inf_{y} t \\
& \quad -c^T x - d^T y \leq -(1-t)c^T x' - (1-t)d^T y' \\
& \quad Ax + By \leq \Psi \zeta + \psi.
\end{align*}
\]

This problem can be rewritten in the form presented in equation (19).

Regarding the assumptions that are satisfied by this TSLRO reformulation, we can straightforwardly verify that based on Assumption 1, there must be a triplet \((\bar{x}, \bar{ \zeta}, \bar{y})\) such that \( \bar{x} \in \mathcal{X}, \bar{ \zeta} \in \mathcal{U}, \) and \( \bar{y} \in \mathcal{Y}(\bar{x}, \bar{ \zeta}) \) and construct an assignment for \( x' := \bar{x} \) and \( y' := \bar{y} \) and \( t := 0 \), which satisfies all the constraints of the new TSLRO reformulation. Unfortunately, if there exists an \( x \in \mathcal{X} \) such that the worst-case relative regret is strictly greater than 0, then there clearly exists a \( \bar{ \tau} > 0 \) and a feasible triplet \((\zeta, \bar{x}', \bar{y}')\) for which the recourse problem \( h'(x, \bar{ \tau}, \zeta, x', y') \) becomes infeasible, hence the new TSLRO reformulation does not satisfy Assumption 2.

F.5 Proof of Proposition 4

The first steps of this proof are exactly as in the proof of Proposition 3 up to equation (34), except for the small difference that we will consider \( t \in [0, 1] \), which follows from Assumption 7. Since we are now dealing
with objective uncertainty, we substitute $h(x, \zeta)$ and $\sup_{x' \in X} h(x', \zeta)$ using their respective dual form (see equations (27) and (31) respectively), where strong duality follows again from Assumption 2 implied by Assumption 6. This leads to the following reformulation:

\[
(33b) \equiv (1 - t) \sup_{x' \in X} h(x', \zeta) - h(x, \zeta) \leq 0, \forall \zeta \in \mathcal{U}
\]

\[
\equiv (1 - t) \left( \inf_{(\lambda, \gamma) \in T_1(\zeta)} \psi^T \lambda + v^T \gamma - \inf_{\rho \in T_2(\zeta)} \{ c^T x + (\psi - A x)^T \rho \} \right) \leq 0, \forall \zeta \in \mathcal{U}
\]

\[
\equiv \inf_{(\lambda, \gamma) \in T_1(\zeta)} (1 - t) (\psi^T \lambda + v^T \gamma - c^T x - (\psi - A x)^T \rho) \leq 0, \forall \zeta \in \mathcal{U}, \forall \rho \in T_2(\zeta)
\]

\[
\equiv \sup_{x \in X, t \in [0, 1]} \inf_{\zeta \in \mathcal{U}, \rho \in T_2(\zeta)} h'(x, t, \zeta, \rho),
\]

where $T_1(\zeta)$ and $T_2(\zeta)$ are as defined in the proof of Proposition 2. Hence the WCRRM problem reduces to:

\[
\min_{x \in X, t \in [0, 1]} \sup_{\zeta \in \mathcal{U}, \rho \in T_2(\zeta)} h'(x, t, \zeta, \rho),
\]

where

\[
h'(x, t, \zeta, \rho) := \inf_{\lambda, \gamma} t
\]

\[
\text{s.t. } \psi^T \lambda + v^T \gamma - \frac{1}{1 - t} c^T x - \frac{1}{1 - t} (\psi - A x)^T \rho \leq 0
\]

\[
A^T \lambda + W^T \gamma = c
\]

\[
B^T \lambda = d(\zeta)
\]

\[
\lambda \geq 0, \gamma \geq 0.
\]

Using a simple replacement of variables $u := 1/(1 - t)$ and $z := (1/(1 - t))x$ and applying a monotone transformation of the objective function $t \to 1/(1 - t)$, we obtain that the WCRRM is equivalently represented as

\[
\min_{u \geq 1, z : W z \leq u v} \sup_{\zeta \in \mathcal{U}, \rho \in T_2(\zeta)} h''(z, u, \zeta, \rho),
\]

where

\[
h''(z, u, \zeta, \rho) := \inf_{\lambda, \gamma} u
\]

\[
\text{s.t. } \psi^T \lambda + v^T \gamma - c^T z - (\psi u - A z)^T \rho \leq 0
\]

\[
A^T \lambda + W^T \gamma = c
\]

\[
B^T \lambda = d(\zeta)
\]

\[
\lambda \geq 0, \gamma \geq 0.
\]

This problem can be rewritten in the form presented in equation (20).

Regarding the assumptions that are satisfied by this TSLRO reformulation, we can straightforwardly verify that based on Assumption 1, there must be a triplet $(\bar{x}, \zeta, \bar{y})$ such that $\bar{x} \in X$, $\zeta \in \mathcal{U}$, and $\bar{y} \in \mathcal{Y}(\bar{x}, \zeta)$ and construct an assignment for $\bar{x} := \bar{x}$, $\bar{y} := \bar{y}$, $\bar{z} := \bar{x}$, and $\bar{u} := 1$, which satisfy all the constraints of the TSLRO reformulation. Finally, the difficulties of satisfying Assumption 2 can be demonstrated exactly as in the proof of Proposition 3.

\[\square\]

**F.6 Proof of Proposition 5**

Starting with the case of the WCARM problem, we let $h_1(x)$ be defined as the worst-case absolute regret achieved by $x$, which can be captured in the following form based on Proposition 1:

\[
h_1(x) := \inf_{\zeta' \in \mathcal{U}'} \sup_{y \in \mathcal{Y}(x, \zeta')} c^T x + d^T y + f^T \zeta',
\]
where

\[ \mathcal{Y}'(x, \zeta') := \{ y \mid Ax + By \leq \Psi'(\zeta' + \psi) \}. \]

Alternatively, let \( h_2(x) \) denote the conservative approximation of \( h_1(x) \) obtained using affine decision rules:

\[
h_2(x) := \sup_{(y, Y')} \inf_{\zeta' \in \mathcal{U}} c^T x + d^T (y + Y' \zeta') + f'^T \zeta',
\]

with

\[ \mathcal{Y}'_{aff}(x) := \{(y, Y') \mid Ax + B(y + Y' \zeta') \leq \Psi' \zeta' + \psi, \forall \zeta' \in \mathcal{U}' \}. \]

Necessarily, we have that \( h_1(x) \geq h_2(x) \) since affine decision rules provide a conservative approximation. In order to demonstrate that \( h_1(x) = h_2(x) \), we are left with showing that \( h_2(x) \geq h_1(x) \) and proceed as follows:

\[
h_2(x) \geq \sup_{y, [Y' 0 0] \in \mathcal{Y}'_{aff}(x)} \min_{\zeta' \in \mathcal{U}} c^T x + d^T (y + [Y' 0 0] \zeta') + f'^T \zeta'
\]

\[
= \sup_{y, [Y' 0 0] \in \mathcal{Y}'_{aff}(x)} \min_{\zeta' \in \mathcal{U}} c^T x + d^T (y + Y' \zeta') - c^T x' - d^T y'
\]

\[
= \sup_{y, [Y' 0 0] \in \mathcal{Y}'_{aff}(x)} \min_{\zeta' \in \mathcal{U}} c^T x + d^T (y + Y' \zeta') - \max_{x', y' \in \mathcal{Y}(x, \zeta')} c^T x' + d^T y'
\]

\[
= \sup_{t, (y, y') \in \mathcal{Y}'_{aff}(x)} t
\]

\[
\text{s.t. } t \leq c^T x + d^T (y + Y' \zeta') - \gamma^T \zeta' - \bar{\gamma}, \forall \zeta' \in \mathcal{U}
\]

\[
= \max_{t, y(\cdot)} t
\]

\[
\text{s.t. } t \leq c^T x + d^T y(\zeta') - \gamma^T \zeta' - \bar{\gamma}, \forall \zeta' \in \mathcal{U}
\]

\[
y(\zeta') \in \mathcal{Y}(x, \zeta'), \forall \zeta' \in \mathcal{U}
\]

\[
= \min_{\zeta' \in \mathcal{U}} \max_{y(\cdot) \in \mathcal{Y}(x, \zeta')} c^T x + d^T y - \gamma^T \zeta' - \bar{\gamma}
\]

\[
= \min_{\zeta' \in \mathcal{U}} \max_{y(\cdot) \in \mathcal{Y}(x, \zeta')} c^T x + d^T y - \max_{x \in \mathcal{X}} h(x, \zeta)
\]

\[
h_1(x) = \max_{y(\cdot)} h(x, \zeta),
\]

where

\[ \mathcal{Y}_{aff} := \{(y, Y) \mid Ax + B(y + Y \zeta) \leq \Psi \zeta + \psi, \forall \zeta \in \mathcal{U} \}. \]

Detailing each step, we first obtained a lower bound by maximizing over a subset of the available affine decision rules. We then in the next three steps exploited the property that \( \max_{x \in \mathcal{X}} h(x, \zeta) = \gamma^T \zeta + \bar{\gamma} \). The fourth step consists in using an epigraph representation to cast the model in a form where all the uncertainty appears in the right-hand side. The equivalence between (41) and (42) follows from the fact that affine decision rules are optimal in two-stage robust linear programs with right-hand side uncertainty when the uncertainty set is a simplex set (see Theorem 1 in Bertsimas and Goyal 2012). Finally the steps are completed by replacing back \( \gamma^T \zeta + \bar{\gamma} = \max_{x \in \mathcal{X}} h(x, \zeta) \) to obtain the expression of worst-case absolute regret, which was defined as \( h_1(x) \).

In the case of WCRRM, we can follow a similar reasoning. For any fixed \( x \) and \( t \), we can let

\[
h_1(x, t) := \sup_{\zeta \in \mathcal{U}, x' \in \mathcal{X}, y' \in \mathcal{Y}(x', \zeta')} \inf_{y} t
\]

\[
\text{s.t. } -c^T x - d^T y \leq -(1 - t)c^T x' - (1 - t)d^T y',
\]

\[
Ax + By \leq \Psi \zeta + \psi,
\]

35
and \( h_2(x, t) \) as the upper bound obtained when applying affine decision rules of the form \( y(\zeta, x', y') := y + Y\zeta + X_x x' + Y_y y' \). In this context we can show that

\[
h_2(x, t) \leq \inf_{y, Y}\; t
\]

\[
\text{s.t. } -c^T x - d^T (y + Y\zeta) \leq -(1-t) c^T x' - (1-t) d^T y', \; \forall \zeta \in \mathcal{U}, x' \in \mathcal{X}, y' \in \mathcal{Y}(x', \zeta)
\]

\[
Ax + B(y + Y\zeta) \leq \Psi \zeta + \psi, \; \forall \zeta \in \mathcal{U}, x' \in \mathcal{X}, y' \in \mathcal{Y}(x', \zeta)
\]

\[
= \inf_{y, Y}\; t
\]

\[
\text{s.t. } -c^T x - d^T (y + Y\zeta) \leq -(1-t) (c^T x' + d^T y'), \; \forall \zeta \in \mathcal{U}, x' \in \mathcal{X}, y' \in \mathcal{Y}(x', \zeta)
\]

\[
Ax + B(y + Y\zeta) \leq \Psi \zeta + \psi, \; \forall \zeta \in \mathcal{U}
\]

\[
= \left\{ \begin{array}{ll}
  t & \text{if } \sup_{(y, \zeta) \in \mathcal{Y}(x', \zeta)} \min_{\zeta \in \mathcal{U}} c^T x + d^T (y + Y\zeta) - (1-t)(\gamma^T \zeta - \gamma) \geq 0 \\
  \infty & \text{otherwise}
\end{array} \right.
\]

\[
= \left\{ \begin{array}{ll}
  t & \text{if } \min_{\zeta \in \mathcal{U}} \max_{y \in \mathcal{Y}(x, \zeta)} \; c^T x + d^T y - (1-t)(\gamma^T \zeta - \gamma) \geq 0 \\
  \infty & \text{otherwise}
\end{array} \right.
\]

\[
= \left\{ \begin{array}{ll}
  t & \text{if } \min_{\zeta \in \mathcal{U}, x', y' \in \mathcal{Y}(x', \zeta)} \max_{y \in \mathcal{Y}(x, \zeta)} \; c^T x + d^T (y + Y\zeta) - (1-t) (c^T x' + d^T y') \geq 0 \\
  \infty & \text{otherwise}
\end{array} \right.
\]

\[
= \sup_{\zeta \in \mathcal{U}, x' \in \mathcal{X}, y' \in \mathcal{Y}(x', \zeta)} \; \inf_y \; t
\]

\[
\text{s.t. } -c^T x - d^T y \leq -(1-t) (c^T x' + d^T y')
\]

\[
Ax + By \leq \Psi \zeta + \psi
\]

\[
= h_1(x, t),
\]

where the equivalence between (44) and (45) was already demonstrated in going through equations (40) to (43).

\[\square\]

### F.7 Proof of Proposition 6

Considering the case of the WCARM problem, we start by establishing a second equivalent TSLRO reformulation for problem (2). In particular, for any fixed \( x \), we can let

\[
h_1(x) := \inf_{\zeta \in \mathcal{U}, \rho \in \mathcal{T}_2(\zeta)} \sup_{(\lambda, \gamma) \in \mathcal{T}_1(\zeta)} -\psi^T \lambda - v^T \gamma + c^T x + (\psi - Ax)^T \rho
\]

\[
= \inf_{\zeta \in \mathcal{U}, \rho \in \mathcal{T}_2(\zeta)} \inf_{x' \in \mathcal{X}, y' \in \mathcal{Y}(x')} -c^T x' - d(\zeta)^T y' + c^T x + (\psi - Ax)^T \rho
\]

\[
= \inf_{x' \in \mathcal{X}, y' \in \mathcal{Y}(x')} \sup_{y \in \mathcal{Y}(x), \lambda \in \mathcal{L}(y, y')} c^T (x - x') + d^T (y - y') - q^T \lambda,
\]

where \( \mathcal{L}(y, y') := \{ \lambda \in \mathbb{R}_+^d | P^T \lambda = D^T (y' - y) \} \) and where we exploited strong duality of

\[
\inf_{\zeta \in \mathcal{U}, \rho \in \mathcal{T}_2(\zeta)} (\psi - Ax)^T \rho - d(\zeta)^T y' = \sup_{y \in \mathcal{Y}(x), \lambda \in \mathcal{L}(y, y')} d^T (y - y') - q^T \lambda.
\]

Note that strong duality follows from Assumption 3 for the same reasons as in the case of problem (28) (see proof of Proposition 1). Hence, our analysis gives rise to a dual reformulation for TSLRO (16).

In Bertsimas and de Ruiter (2016), it was established (see Theorem 2) that the conservative approximation obtained by employing affine decision rules on a TSLRO problem is exactly equivalent to the
approximation obtained by employing affine decision rules on its dual reformulation. This implies that:

\[
    h_2(x) := \sup_{(\lambda(\cdot),\gamma(\cdot)) \in \mathcal{Y}_1} \inf_{\zeta \in \mathcal{U}, \rho \in \mathcal{Y}_2(\zeta)} -\psi^T \lambda(\zeta, \rho) - v^T \gamma(\zeta, \rho) + c^T x + (\psi - Ax)^T \rho
\]

(46)

\[
= \sup_{y(\cdot) \in \mathcal{Y}_1} \min_{x', y', \zeta, \rho} c^T (x - x') + d^T (y(x', y') - y') - q^T \lambda(x', y')
\]

(47)

\[
= \inf_{x', y' \in \mathcal{Y}(x')} \sup_{y \in \mathcal{Y}(x), \lambda \in \mathcal{L}(y,y')} c^T (x - x') + d^T (y - y') - q^T \lambda
\]

(48)

\[
= h_1(x)
\]

where \( \mathcal{Y}_1 \) captures the set of all affine mappings for \( \lambda : \mathbb{R}^{n_c} \times \mathbb{R}^s \rightarrow \mathbb{R}^n \) and \( \gamma : \mathbb{R}^{n_c} \times \mathbb{R}^s \rightarrow \mathbb{R}^r \) such that \( (\lambda(\zeta, \rho), \gamma(\zeta, \rho)) \in \mathcal{Y}_1(\zeta) \) for all \( \zeta \in \mathcal{U} \) and \( \rho \in \mathcal{Y}_2(\zeta) \), \( \mathcal{Y}_1(\zeta) \) captures the affine mappings \( y : \mathbb{R}^{n_x} \times \mathbb{R}^{n_y} \rightarrow \mathbb{R} \) such that \( y(x', y') \in \mathcal{Y}(x) \) for all \( x' \in \mathcal{X} \) and \( y' \in \mathcal{Y}(x') \), and \( \mathcal{L}(y(\cdot), \cdot) \) captures the affine mappings \( \lambda : \mathbb{R}^{n_x} \times \mathbb{R}^{n_y} \rightarrow \mathbb{R}^s \) such that \( \lambda(x', y') \in \mathcal{L}(y(x', y'), y') \) for all \( x' \in \mathcal{X} \) and \( y' \in \mathcal{Y}(x') \).

Specifically, while the equivalence between expression (46) and (47) follows from Theorem 2 of Bertsimas and de Ruiter (2016), the equivalence between (47) and (48) rather follows from Bertsimas and Goyal (2012) as exploited in the proof of Proposition 5.

In the case of WCRRM, the steps are very similar to the ones used in proving Proposition 5. We first let, for any fixed feasible \( u \) and \( z \) and their associated \( x := uz \in \mathcal{X} \) and \( t := 1 - 1/u \), the operator \( h_1(u, z) \) stand for

\[
h_1(u, z) := \sup_{\zeta \in \mathcal{U}, \rho \in \mathcal{Y}_2(\zeta)} h''(z, u, \zeta, \rho),
\]

where \( h''(z, u, \zeta, \rho) \) is as defined in equation (39). Furthermore, we let \( h_2(u, z) \) be the upper bound achieved when using affine decision rules for \( \lambda \) and \( \gamma \). We must then have that:

\[
h_2(u, z) = \inf_{(\lambda(\cdot),\gamma(\cdot)) \in \mathcal{Y}_1} \sup_{(\lambda(\cdot),\gamma(\cdot)) \in \mathcal{Y}_1} u
\]

\[
\text{s.t.} \quad \psi^T \lambda(\zeta, \rho) + v^T \gamma(\zeta, \rho) - c^T z - (\psi u - Az)^T \rho \leq 0, \forall \zeta \in \mathcal{U}, \rho \in \mathcal{Y}_2(\zeta)
\]

(49)

\[
= \inf_{\zeta \in \mathcal{U}, \rho \in \mathcal{Y}_2(\zeta)} \sup_{(\lambda(\cdot),\gamma(\cdot)) \in \mathcal{Y}_1} u
\]

\[
\text{s.t.} \quad \frac{1}{u} \psi^T \lambda(\zeta, \rho) + \frac{1}{u} v^T \gamma(\zeta, \rho) - \frac{1}{u} c^T z - (\psi - \frac{1}{u}Az)^T \rho \leq 0, \forall \zeta \in \mathcal{U}, \rho \in \mathcal{Y}_2(\zeta)
\]

(50)

\[
= \begin{cases}
    u \quad \text{if} \quad \inf_{(\lambda(\cdot),\gamma(\cdot)) \in \mathcal{Y}_1} \sup_{\zeta \in \mathcal{U}, \rho \in \mathcal{Y}_2(\zeta)} \frac{1}{u} \psi^T \lambda(\zeta, \rho) + \frac{1}{u} v^T \gamma(\zeta, \rho) - c^T x - (\psi - Ax)^T \rho \leq 0 \\
    \infty \quad \text{otherwise}
\end{cases}
\]

(51)

\[
= \begin{cases}
    u \quad \text{if} \quad \sup_{\zeta \in \mathcal{U}, \rho \in \mathcal{Y}_2(\zeta)} \inf_{(\lambda(\cdot),\gamma(\cdot)) \in \mathcal{Y}_1(\zeta)} \frac{1}{u} \psi^T \lambda + \frac{1}{u} v^T \gamma - c^T x - (\psi - Ax)^T \rho \leq 0 \\
    \infty \quad \text{otherwise}
\end{cases}
\]

(52)

\[
= \sup_{\zeta \in \mathcal{U}, \rho \in \mathcal{Y}_2(\zeta)} \inf_{(\lambda(\cdot),\gamma(\cdot)) \in \mathcal{Y}_1(\zeta)} u
\]

\[
\text{s.t.} \quad \psi^T \lambda(\zeta, \rho) + v^T \gamma(\zeta, \rho) - c^T z - (\psi u - Az)^T \rho \leq 0
\]

(53)

Note that again here we exploit the fact that affine decision rules on

\[
\inf_{x', y' \in \mathcal{X}, u x', u y' \in \mathcal{Y}(u x')} \sup_{y \in \mathcal{Y}(x), \lambda \in \mathcal{L}(y,y')} c^T (x - x') + d^T (y - y') - q^T \lambda,
\]

which is its dual reformulation and for which we can verify that the set \( \{(x', y') \mid u x' \in \mathcal{X}, u y' \in \mathcal{Y}(u x')\} \) is a simplex set when \( \{(x, y) \mid x \in \mathcal{X}, y \in \mathcal{Y}(x)\} \) is one. Hence, according to Theorem 2 in Bertsimas and de Ruiter (2016) and Theorem 1 in Bertsimas and Goyal (2012), affine decision rules must be optimal in both cases.
F.8 Proof of Proposition 7

The proof proceeds in two steps. The first step consists in extending Corollary 1 in Ardestani-Jaafari and Delage (2016) to the following formulation:

$$\max_{x \in X} \min_{(\zeta^+,-\zeta^-) \in U_{\pm}(\Gamma)} h(x, \zeta^+ - \zeta^-) - \bar{\gamma} - \gamma^T(\zeta^+ - \zeta^-),$$  \hspace{1cm} (49)

where

$$U_{\pm}(\Gamma) := \{((\zeta^+, -\zeta^-) \in \mathbb{R}^m_+ \times \mathbb{R}^m_+ | \zeta^+ + \zeta^- \leq 1, \sum_i \zeta^+_i + \zeta^-_i = \Gamma\},$$

and where \(h(x, \zeta)\) is a sum of piecewise linear concave functions as defined in (21). Namely, that affine decision rules are optimal for problem (49) when \(h(x, \zeta)\) and \(\Gamma\) satisfy one of the three conditions described in our proposition. This can then be used to demonstrate that they are optimal for problem (13) and (19) following the same arguments as those used in the proof of Proposition 5 where the equivalence between (40) and (43), and between (44) and (45) is now supported by what was established in the first step. For the sake of conciseness, we focus on the first step.

Lemma 2. If \(h(x, \zeta)\) is a sum of of piecewise linear concave functions of the form presented in (21), the uncertainty set \(U\) is the budgeted uncertainty set defined as in (22), and either of the following conditions are satisfied:

i. \(\Gamma = 1\)

ii. \(\Gamma = n\) and uncertainty is “additive”: i.e. \(\alpha_{ik}(x) = \bar{\alpha}_{ik}(x)(\sum_{\ell<i} \hat{\alpha}_{\ell}(x)e_{\ell})\) for some \(\bar{\alpha}_{ik} : \mathbb{R}^n_+ \rightarrow \mathbb{R}\) for all \(i\) and \(k\) and some \(\hat{\alpha} : \mathbb{R}^n_+ \rightarrow \mathbb{R}^n_+\)

iii. \(\Gamma\) is integer and objective is “decomposable”: i.e. \(\alpha_{ik}(x) \bar{\alpha}_{ik}(x)e_i\) for some \(\bar{\alpha}_{ik} : \mathbb{R}^n_+ \rightarrow \mathbb{R}\) for all \(i\) and \(k\)

then, affine decision rules with respect to \((\delta^+, \delta^-)\) are optimal in the following two-stage linear programming formulation of maximize_{x \in X} \min_{\zeta \in U} h(x, \zeta) - \bar{\gamma} - \gamma^T\zeta:

$$\max_{x \in X, y(\cdot, \cdot)} \min_{(\zeta^+,-\zeta^-) \in U_{\pm}(\Gamma)} \sum_{i=1}^{n_y} y_i(\zeta^+, -\zeta^-) - \bar{\gamma} - \gamma^T(\zeta^+ - \zeta^-)$$

subject to

$$y_i(\zeta^+, -\zeta^-) \leq \alpha_{ik}(x)^T(\zeta^+ - \zeta^-) + \beta_{ik}(x), \forall (\zeta^+, -\zeta^-) \in U_{\pm}(\Gamma), \forall i, \forall k,$$

where \(y : \mathbb{R}^{n_y} \times \mathbb{R}^{n_\zeta} \rightarrow \mathbb{R}^{n_\zeta}\).

Proof. For each of the three cases, we will demonstrate that there exists a linear transformation of \(y_i(\cdot, \cdot)\) that can be used to distribute the term \(\bar{\gamma} + \gamma^T(\zeta^+ - \zeta^-)\) in the constraints while preserving their respective structure. This then allows us to exploit Corollary 1 in Ardestani-Jaafari and Delage (2016) to reach our conclusion.

Condition i: Let us start by characterizing for any fixed \(x \in X\), the optimal value of the adversarial problem as \(h_1(x)\), namely:

$$h_1(x) := \min_{(\zeta^+,-\zeta^-) \in U_{\pm}(\Gamma)} h(x, \zeta^+ - \zeta^-) - \bar{\gamma} - \gamma^T(\zeta^+ - \zeta^-)$$

and by \(h_2(x)\) the lower bound on this value obtained using affine decision rules:

$$\begin{align*}
&\max_{y_i(\cdot, \cdot), (\zeta^+, -\zeta^-) \in U_{\pm}(\Gamma)} \sum_{i=1}^{n_y} (\bar{y}_i + y_i^T\zeta^+ + y_i^-T\zeta^-) - \bar{\gamma} - \gamma^T(\zeta^+ - \zeta^-) \\
&\text{s.t.} \quad \bar{y}_i + y_i^T\zeta^+ + y_i^-T\zeta^- \leq \alpha_{ik}(x)^T(\zeta^+ - \zeta^-) + \beta_{ik}(x), \forall (\zeta^+, -\zeta^-) \in U_{\pm}(\Gamma) \hspace{1cm} (50a)
\end{align*}$$

38
We will show that \( h_2(x) \) is actually equal to \( h_1(x) \). In particular, by replacing \( \bar{z}_1 := \bar{y}_1 - \gamma, \, z_1^+ := y_1^+ - \gamma, \, z_1^- := y_1^- + \gamma, \) while \( \bar{z}_i := \bar{y}_i, \, z_i^+ := y_i^+, \) and \( z_i^- := y_i^- \) for all \( i \geq 2 \), we then get that:

\[
h_2(x) := \max_{z, (z_1^+, z_1^-), \ldots, (z_n^+, z_n^-)} \min_{(\zeta^+, \zeta^-) \in U_\pm(\Gamma)} \sum_{i=1}^{n_y} \left( \bar{z}_i + z_i^+ T \zeta^+ + z_i^- T \zeta^- \right) \\
\text{s.t.} \\
\bar{z}_i + z_i^+ T \zeta^+ + z_i^- T \zeta^- \leq (\alpha_{ik}(x) - \gamma)^T (\zeta^+ - \zeta^-) + (\beta_{ik}(x) - \gamma), \forall (\zeta^+, \zeta^-) \in U_\pm(\Gamma), \forall k, \\
\bar{z}_i + z_i^+ T \zeta^+ + z_i^- T \zeta^- \leq \alpha_{ik}(x)^T (\zeta^+ - \zeta^-) + \beta_{ik}(x), \forall (\zeta^+, \zeta^-) \in U_\pm(\Gamma), \forall i \geq 2, \forall k .
\]

One can easily recognize that this form is equivalent to the lower bound obtained when applying affine decision rules to approximate the worst-case value of a sum of piecewise linear concave functions. Following Corollary 1 in Ardestani-Jaafari and Delage (2016), since \( \Gamma = 1 \), we can conclude that

\[
h_2(x) = \max_{\bar{x}(\cdot)} \min_{(\zeta^+, \zeta^-) \in U_\pm(\Gamma)} \sum_{i=1}^{n_y} z_i(\zeta^+, \zeta^-) \\
\text{s.t.} \\
z_i(\zeta^+, \zeta^-) \leq (\alpha_{ik}(x) - \gamma)^T (\zeta^+ - \zeta^-) + (\beta_{ik}(x) - \gamma), \forall (\zeta^+, \zeta^-) \in U_\pm(\Gamma), \forall k, \\
z_i(\zeta^+, \zeta^-) \leq \alpha_{ik}(x)^T (\zeta^+ - \zeta^-) + \beta_{ik}(x), \forall (\zeta^+, \zeta^-) \in U_\pm(\Gamma), \forall i \geq 2, \forall k ,
\]

which once more with a replacement of variables gives us:

\[
h_2(x) = \max_{\bar{x}(\cdot)} \min_{(\zeta^+, \zeta^-) \in U_\pm(\Gamma)} \sum_{i=1}^{n_y} (y_i^+ - \gamma e_i) T \zeta^+ + (y_i^- + \gamma e_i) T \zeta^- .
\]

Hence, we have that \( h_2(x) = h_1(x) \).

**Condition iii:** The proof for Condition iii is fairly similar except that we exploit a different affine transformation for passing from \( y \) to \( z \). In particular, now we can exploit the fact that the objective function in (50) can be equivalently written as:

\[
\max_{\bar{y}} \sum_{i=1}^{n_y} \left( \bar{y}_i - \gamma/n_y \right) + \left( y_i^+ - \gamma e_i \right)^T (\zeta^+ - \zeta^-) + (y_i^- + \gamma e_i)^T (\zeta^+ - \zeta^-) .
\]

We can now replace \( \bar{z} := \bar{y} - \gamma/n_y \) and each \( z_i^+ := y_i^+ - \gamma e_i \) and \( z_i^- := y_i^- + \gamma e_i \) to get:

\[
h_2(x) = \max_{\bar{z}, (z_1^+, z_1^-), \ldots, (z_n^+, z_n^-)} \min_{(\zeta^+, \zeta^-) \in U_\pm(\Gamma)} \sum_{i=1}^{n_y} \left( \bar{z}_i + z_i^+ T \zeta^+ + z_i^- T \zeta^- \right) \\
\text{s.t.} \\
\bar{z}_i + z_i^+ T \zeta^+ + z_i^- T \zeta^- \leq (\alpha_{ik}(x) - \gamma e_i)^T (\zeta^+ - \zeta^-) + (\beta_{ik}(x) - \gamma), \forall (\zeta^+, \zeta^-) \in U_\pm(\Gamma), \forall i, \forall k .
\]

One can again recognize that this form is equivalent to the lower bound obtained when applying affine decision rules to approximate the worst-case value of \( h'(x, \zeta^+ - \zeta^-) \), which is defined as the sum of piecewise linear concave functions using \( \alpha'_{ik}(x) := \alpha_{ik}(x) - \gamma e_i \) and \( \beta'_{ik}(x) := \beta_{ik}(x) - \gamma/n_y \). Following Corollary 1 in Ardestani-Jaafari and Delage (2016), we can conclude that

\[
h_2(x) = \min_{(\zeta^+, \zeta^-) \in U_\pm(\Gamma)} h'(x, \zeta^+ - \zeta^-)
\]

since by Condition iii we have that:

\[
\alpha'_{ik}(x) = \alpha_{ik}(x) - \gamma e_i = \bar{\alpha}_{ik}(x) e_i - \gamma e_i = (\bar{\alpha}_{ik}(x) - \gamma) e_i ,
\]

39
hence Condition 3 in Ardestani-Jaafari and Delage (2016) is satisfied. We can therefore conclude that

$$h_2(x) = \max_{\bar{z}(\cdot)} \min_{(\zeta^+, \zeta^-) \in U_\pm(\Gamma)} \sum_{i=1}^{n_y} z_i(\zeta^+, \zeta^-)$$

s.t.  

$$z_i(\zeta^+, \zeta^-) \leq (\alpha_{ik}(x) - \gamma_i e_i)^T (\zeta^+ - \zeta^-) + \beta_{ik}(x) - \bar{\gamma}/n_y, \quad \forall i, \forall k,$$

which once more with a replacement of variable gives us:

$$h_2(x) = \max_{\bar{y}(\cdot)} \min_{(\zeta^+, \zeta^-) \in U_\pm(\Gamma)} \sum_{i=1}^{n_y} y_i(\zeta^+, \zeta^-) - \bar{\gamma} - \gamma^T (\zeta^+ - \zeta^-)$$

s.t.  

$$z_i(\zeta^+, \zeta^-) \leq \alpha_{ik}(x)^T (\zeta^+ - \zeta^-) + \beta_{ik}(x) \forall (\zeta^+, \zeta^-) \in U_\pm(\Gamma), \forall i, \forall k.$$  

Hence, we have that $$h_2(x) = h_1(x).$$

**Condition ii:** The proof for Condition ii is again entirely analogous with a new affine transformation for passing from $$y$$ to $$z$$. In particular, we first assume for simplicity of exposition that $$\hat{\alpha}_t \neq 0$$ for all $$t = 1, \ldots, n_\zeta$$ and that $$n_y = n_\zeta + 1$$. We then exploit the fact that:

$$\gamma = \sum_{k=1}^{n_\zeta} \gamma_t e_t = \sum_{k=1}^{n_\zeta} \bar{\alpha}_t \left( \sum_{i=1}^{n_\zeta} \gamma_i + \sum_{t=i+1}^{n_\zeta} \gamma_i - \frac{\gamma_i}{\alpha_i} \right) = \sum_{i=1}^{n_\zeta} \left( \frac{\gamma_i}{\alpha_i} - \frac{\gamma_{i+1}}{\alpha_{i+1}} \right) \sum_{t<i} \bar{\alpha}_t e_t + \gamma_{n_\zeta} \sum_{t=1}^{n_\zeta} \bar{\alpha}_t e_t$$

$$= \sum_{i=1}^{n_\zeta+1} \bar{\alpha}_i \left( \sum_{t<i} \bar{\alpha}_t e_t \right),$$

where

$$\bar{\alpha}_i := \begin{cases} 0 & \text{if } i = 1 \\ \frac{\gamma_{i-1}}{\alpha_{i-1}} - \frac{\gamma_i}{\alpha_i} & \text{if } i \in \{2, \ldots, n_\zeta\} \\ \frac{\gamma_{n_\zeta}}{\alpha_{n_\zeta}} & \text{if } i = n_\zeta + 1 \end{cases}.$$  

We therefore have that the objective function in (50) can be reformulated as

$$\max_{\bar{y}(\cdot)} \left( \sum_{i=1}^{n_y} \bar{y}_i - \bar{\gamma}/n_y \right) \left( \sum_{i=1}^{n_\zeta} \left( \frac{\gamma_i}{\alpha_i} - \frac{\gamma_{i+1}}{\alpha_{i+1}} \right) \sum_{t<i} \bar{\alpha}_t e_t \right) + \left( \gamma_{n_\zeta} \sum_{t=1}^{n_\zeta} \bar{\alpha}_t e_t \right) \left( \sum_{i=1}^{n_\zeta} \bar{\alpha}_i \right)^T \zeta^+ - \left( \gamma_{n_\zeta} \sum_{t=1}^{n_\zeta} \bar{\alpha}_t e_t \right) \left( \sum_{i=1}^{n_\zeta} \bar{\alpha}_i \right)^T \zeta^-.$$  

By replacing $$\bar{z}_i := \bar{y}_i - \bar{\gamma}/n_y$$ as before, while replacing $$z_i^+ := \bar{y}_i^+ - \bar{\alpha}_i \left( \sum_{t<i} \bar{\alpha}_t e_t \right)$$ and $$z_i^- := \bar{y}_i^- + \bar{\alpha}_i \left( \sum_{t<i} \bar{\alpha}_t e_t \right)^T \zeta^-$$, we obtain:

$$h_2(x) = \max_{\bar{z}(\cdot)} \min_{(\zeta^+, \zeta^-) \in U_\pm(\Gamma)} \sum_{i=1}^{n_y} \left( \bar{z}_i + z_i^T \zeta^+ + z_i^- T \zeta^- \right)$$

s.t.  

$$\bar{z}_i + z_i^T \zeta^+ + z_i^- T \zeta^- \leq (\alpha_{ik}(x) - \bar{\alpha}_i) \left( \sum_{t<i} \bar{\alpha}_t e_t \right)^T (\zeta^+ - \zeta^-) + \beta_{ik}(x) - \bar{\gamma}/n_y, \quad \forall i, \forall k.$$  

Hence, once again Corollary 1 of Ardestani-Jaafari and Delage (2016) applies and allows us to complete the proof using exactly the same steps as for conditions i and iii. 

**G TSLRO Reformulations for WCRRM in cost minimization problems**

Given a non-negative optimal second-stage cost function $$f(x, \zeta)$$, which depends on both the decision and the realization of some uncertain vector of parameters $$\zeta$$, following the formulation presented in Mausser and
Laguna (1999b), one measures the relative regret experienced once \( \zeta \) is revealed as the ratio of the difference between the lowest cost achievable \( \min_{x \in \mathcal{X}} f(x', \zeta) \) and the cost \( f(x, \zeta) \) achieved by the decision \( x \) that was implemented, over the lowest cost achievable. The worst-case relative regret minimization (WCRRM) problem thus takes the form:

\[
\minimize_{x \in \mathcal{X}} \sup_{\zeta \in \mathcal{U}} \left\{ \frac{f(x, \zeta) - \inf_{x' \in \mathcal{X}} f(x', \zeta)}{\inf_{x' \in \mathcal{X}} f(x', \zeta)} \right\},
\]

where, when \( \inf_{x' \in \mathcal{X}} f(x', \zeta) = 0 \), we should interpret the relative regret as being either 0 if \( f(x, \zeta) = 0 \) or infinite otherwise. Equivalently, in terms of \( h(x, \zeta) := -f(x, \zeta) \), we will define the WCRRM problem has:

\[
(WCRRM) \minimize_{x \in \mathcal{X}} \sup_{\zeta \in \mathcal{U}} \left\{ \frac{h(x, \zeta) - \sup_{x' \in \mathcal{X}} h(x', \zeta)}{\sup_{x' \in \mathcal{X}} h(x', \zeta)} \right\}.
\]

As mentioned above, we make the following assumption about the profit function in this two-stage problem.

**Assumption 8.** The cost function \( h(x, \zeta) \leq 0 \) for all \( x \in \mathcal{X} \) and all \( \zeta \in \mathcal{U} \). This implies that Assumptions 3 and 5 are satisfied and that the optimal value of problems (52) is greater or equal to zero.

In what follows we demonstrate how the WCRRM problem can be reformulated as a TSLRO when the cost function \( f(x, \zeta) \) (a.k.a. \(-h(x', \zeta)\)) captures the cost of a second-stage linear decision model with either right-hand side or objective uncertainty.

**G.1 The Case of Right-Hand Side Uncertainty**

We consider the case where \( h(x, \zeta) \) takes the form presented in problem (3) and where uncertainty is limited to the right-hand side as defined in Definition 1.

**Proposition 8.** Given that Assumptions 1 and 8 are satisfied, the cost-based WCRRM problem with right-hand side uncertainty is equivalent to the following TSLRO problem:

\[
\begin{align}
\maximize_{x' \in \mathcal{X}', y(t)} & \quad \inf_{\zeta' \in \mathcal{U}'} c^T x' \\
\text{subject to} & \quad A' x' + B' y'(\zeta') \leq \Psi'(x') \zeta' + \psi', \forall \zeta' \in \mathcal{U}',
\end{align}
\]

where \( x' \in \mathbb{R}^{n_x+1}, \zeta' \in \mathbb{R}^{n_t+n_y+n_z}, y' : \mathbb{R}^{n_t+n_y+n_z} \to \mathbb{R}^{n_y}, c' = [-1 \ 0]^T, \) while \( \mathcal{X}' := \{ x \in \mathcal{X} | t \geq 0 \}, \mathcal{U}' \) is defined as in equation (14), and

\[
A' = \begin{bmatrix} 0 & -c^T \\ 0 & A \end{bmatrix}, \quad B' = \begin{bmatrix} -d^T \\ B \end{bmatrix}, \quad \Psi'(x') = \begin{bmatrix} 0^T & -c^T & -d^T \\ 0 & 0 & 0 \end{bmatrix}, \quad \Psi' := \begin{bmatrix} 0 \\ \psi \end{bmatrix}.
\]

In particular, a solution for the WCRRM takes the form of \( x^* := x^*_{\text{WCRRM}} \) and achieves a worst-case relative regret of \( x^*_1 \). Furthermore, this TSLRO reformulation necessarily satisfies Assumption 1 while it only satisfies Assumption 2 if all \( x \in \mathcal{X} \) achieve a worst-case regret of zero.

**Proof.** We first employ an epigraph form for problem (52) as follows:

\[
\begin{align}
\minimize_{x \in \mathcal{X}, \tilde{t}} & \quad \tilde{t} \\
\text{subject to} & \quad \sup_{\zeta \in \mathcal{U}} \left\{ \frac{h(x, \zeta) - \sup_{x' \in \mathcal{X}} h(x', \zeta)}{\sup_{x' \in \mathcal{X}} h(x', \zeta)} \right\} \leq \tilde{t} \\
& \quad 0 \leq \tilde{t},
\end{align}
\]

where we impose that \( 0 \leq \tilde{t} \) since Assumption 8 ensures that the optimal value of the WCRRM problem is greater or equal to zero. One can then manipulate constraint (54b) to show that it is equivalent to

\[
\frac{h(x, \zeta) - \sup_{x' \in \mathcal{X}} h(x', \zeta)}{\sup_{x' \in \mathcal{X}} h(x', \zeta)} \leq \tilde{t}, \forall \zeta \in \mathcal{U}.
\]
hence to
\[ h(x, \zeta) - \sup_{x' \in X} h(x', \zeta) \geq \tau (\sup_{x' \in X} h(x', \zeta)) , \forall \zeta \in \mathcal{U}, \]
since, for a fixed \( \zeta \), either \( \sup_{x' \in Y} h(x, \zeta) < 0 \) or otherwise the new constraint becomes equivalent to \( h(x, \zeta) = 0 \), which captures exactly the fact that the regret is zero under this \( \zeta \) scenario if \( h(x, \zeta) = 0 \) and otherwise infinite. Finally, we obtain the constraint:
\[ (t + 1) \sup_{x' \in X} h(x', \zeta) - h(x, \zeta) \leq 0 , \forall \zeta \in \mathcal{U}. \]  
(55)

By substituting problem (3) in this constraint, we obtain the following reformulations
\[ (54b) \equiv (t + 1) \sup_{x' \in X, y' \in Y(x', \zeta)} c^T x' + d^T y' - \sup_{y \in Y(x)} c^T x + d^T y \leq 0 , \forall \zeta \in \mathcal{U} \]
\[ \equiv \min_{y \in Y(x, \zeta)} -(c^T x - d^T y + (1 + t)c^T x' + (1 + t)d^T y') \leq 0 , \forall \zeta \in \mathcal{U}, x' \in X, y' \in Y(x', \zeta). \]

Hence, the WCRRM problem reduces to:
\[
\begin{aligned}
\text{minimize} & \quad \sup_{x \in X, t \geq 0} h'(x, t, \zeta, x', y') \\
\text{subject to} & \quad \zeta \in \mathcal{U}, x' \in X, y' \in Y(x', \zeta)
\end{aligned}
\]
where
\[ h'(x, t, \zeta, x', y') := \inf_y t \]
\[ \text{s.t.} \quad -c^T x - d^T y \leq -(1 + t)c^T x' - (1 + t)d^T y' \]
\[ Ax + By \leq \Psi \zeta + \psi. \]

This problem can be rewritten in the form presented in equation (53).

Note that the arguments to support the conditions under which Assumptions 1 and 2 are satisfies are exactly the same as in the proof of Proposition 3.

G.2 The Case of Objective Uncertainty

We consider the case where \( h(x, \zeta) \) takes the form presented in problem (3).

**Proposition 9.** Given that Assumptions 1 and 8 are satisfied, the WCRRM problem with objective uncertainty is equivalent to the following TSLRO problem:
\[
\begin{aligned}
\text{maximize} & \quad \inf_{\zeta' \in \mathcal{U'}} c^T x' \\
\text{subject to} & \quad A' x' + B' y'(\zeta') \leq \Psi'(x') \zeta' + \psi' \\
x' \in X',
\end{aligned}
\]
\[
(56a)
\]
\[
(56b)
\]
\[
(56c)
\]
where \( x' \in \mathbb{R}^{n_{x} + 1} \), \( y' : \mathbb{R}^{n_{z} + m} \rightarrow \mathbb{R}^{m_{y}}, \) while \( X' := \{ z | z \geq \psi u, -1 \leq u \leq 0 \}, \) and \( \mathcal{U}' \) is defined as in equation (17). Moreover, we have that \( c' := [-1 \ 0]^T \), while
\[
A' := \begin{bmatrix} 0 & c^T \\ 0 & 0 \end{bmatrix}, \quad B' := \begin{bmatrix} -A^T & -W^T \\ -B^T & 0 \end{bmatrix}, \quad \Psi'(x') := \begin{bmatrix} 0^T & -\psi^T x'_1 + x'^T x + A^T x'_n + 1 \end{bmatrix}, \quad \psi' := \begin{bmatrix} 0 \\ -c \\ d \\ -d \end{bmatrix}.
\]

In particular, a solution for the WCRRM takes the form of \( x^* := x'^*_m / x'^*_1 \) and achieves a worst-case relative regret of \(-1 - 1/x'^*_1\) if \( x'^*_1 < 0 \) while the best worst-case relative regret should be considered infinite if \( x'^*_1 = 0 \). Furthermore, this TSLRO reformulation necessarily satisfies Assumption 1 while it only satisfies Assumption 2 if all \( x \in X \) achieve a worst-case regret of zero.
where of the objective function \( t \) repeat for completeness. Since we are now dealing with objective uncertainty, we substitute \( h(x, \zeta) \) and \( \sup_{x' \in X} h(x', \zeta) \) using their respective dual form (see equations (27) and (31) respectively). Strong duality applies since Assumption 8 implies that Assumptions 3 and 5 are satisfied, which results to the following reformulation:

\[
(54b) \equiv (t + 1) \sup_{x' \in X} h(x', \zeta) - h(x, \zeta) \leq 0, \forall \zeta \in \mathcal{U}
\]

\[
\equiv (t + 1) \inf_{(\lambda, \gamma) \in \mathcal{T}_1(\zeta)} \psi^T \lambda + v^T \gamma - \inf_{\rho \in \mathcal{T}_2(\zeta)} \{ c^T x + (\psi - Ax)^T \rho \} \leq 0, \forall \zeta \in \mathcal{U}
\]

\[
\equiv \inf_{(\lambda, \gamma) \in \mathcal{T}_1(\zeta)} (1 + t) \psi^T \lambda + (1 + t)v^T \gamma - c^T x - (\psi - Ax)^T \rho \leq 0, \forall \zeta \in \mathcal{U}, \rho \in \mathcal{T}_2(\zeta)
\]

\[
\equiv \inf_{(\lambda, \gamma) \in \mathcal{T}_1(\zeta)} \psi^T \lambda + v^T \gamma - \frac{1}{1 + t} c^T x - \frac{1}{1 + t} (\psi - Ax)^T \rho \leq 0, \forall \zeta \in \mathcal{U}, \rho \in \mathcal{T}_2(\zeta),
\]

where \( \mathcal{T}_1(\zeta) \) and \( \mathcal{T}_2(\zeta) \) are as defined in the proof of Proposition 2. Hence the WCRRM problem reduces to:

\[
\minimize_{x' \in X, t \geq 0} \sup_{\zeta \in \mathcal{U}, \rho \in \mathcal{T}_2(\zeta)} h''(x, t, \zeta, \rho),
\]

where

\[
h''(x, t, \zeta, \rho) := \inf_{\lambda, \gamma} t
\]

\[
\text{s.t.} \quad \psi^T \lambda + v^T \gamma - \frac{1}{1 + t} c^T x - \frac{1}{1 + t} (\psi - Ax)^T \rho \leq 0
\]

\[
A^T \lambda + W^T \gamma = c
\]

\[
B^T \lambda = d(\zeta)
\]

\[
\lambda \geq 0, \gamma \geq 0.
\]

Using a simple replacement of variables \( u := -\frac{1}{1 + t} \) and \( z := -\frac{1}{1 + t} x \) and applying a monotone transformation of the objective function \( t \to -\frac{1}{1 + t} \), we obtain that the WCRRM is equivalently represented as

\[
\minimize_{-1 \leq u < 0, z: Wz \geq vu} \sup_{\zeta \in \mathcal{U}, \rho \in \mathcal{T}_2(\zeta)} h''(z, u, \zeta, \rho),
\]

where

\[
h''(z, u, \zeta, \rho) := \inf_{\lambda, \gamma} u
\]

\[
\text{s.t.} \quad \psi^T \lambda + v^T \gamma + c^T z + (u \psi - Az)^T \rho \leq 0
\]

\[
A^T \lambda + W^T \gamma = c
\]

\[
B^T \lambda = d(\zeta)
\]

\[
\lambda \geq 0, \gamma \geq 0.
\]

This problem can be rewritten in the form presented in equation (56) as long as when the optimal value of the TSLRO is 0 one concludes that best worst-case relative regret is infinite.

Note that the arguments to support the conditions under which Assumptions 1 and 2 are satisfied are similar as in the proof of Proposition 4.

\[
\square
\]